



AGENDA

Rural Municipality of Corman Park No. 344

Regular Council Meeting

Friday, January 5, 2024

111 Pinehouse Drive, Saskatoon, SK

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1. Call to Order – 8:30 AM
2. Approval of Agenda
3. Declaration of Conflict of Interest
4. Administration
 - a. CDI 24-003 – Preliminary 2024 Budget Review
5. Adjourn

Subject

2024 Preliminary Budget

Recommendation

THAT the 2024 preliminary budget package be reviewed, and Council provide direction to Administration to prepare a final budget that will be presented at the January 22, 2024, Regular Council meeting.

Background

Every municipality in Saskatchewan is required to pass an annual budget which outlines expected revenues and expenditures for the upcoming year. Administration has prepared a preliminary 2024 budget for Council's review and direction.

At the November 30, 2023 Special Administration Committee meeting, Administration presented the Committee with information on a number of financial factors that are influencing the preliminary 2024 budget as well as lessons from 2023, operating budget and staffing needs and the proposed 2024 projects and studies from each department.

Discussion

Section 155 of *The Municipalities Act (Act)* requires that a council shall adopt an operating and capital budget for each financial year. Section 156 of the *Act* requires the operating budget to include the estimated amount of each of the following expenditures and transfers by the council for a financial year:

- (a) The amount needed to provide for the operations of the municipality;
- (b) The amount needed to pay all debt obligations with respect to borrowings by the municipality;
- (c) the amount needed to meet the sums that the municipality is required, by statute, to raise by levying taxes or other amounts that the municipality is required to pay;
- (d) the amount to be transferred to reserves;
- (e) the amount to be transferred to capital;
- (f) the amount of any operating deficit incurred in the previous financial year;
- (g) the amount needed to acquire, construct, remove or improve capital property.

Section 156(2) states that council's operating budget is required to include the estimated amount of revenues from each of its sources of revenues and transfers.

Section 157(1) states that a council may prepare and adopt a capital works plan for a period of not less than five years, including the current year, showing the estimated capital cost of and the proposed sources of financing for each capital work for each year of the plan.

Administration has prepared a preliminary 2024 budget for Council's review, containing the following:

1. 2024 proposed operating budget

2. 2024 proposed capital equipment budget
3. 2024 proposed capital projects budget

2024 Preliminary Budget Overview

1. New Staff FTE Requests

Administration has reviewed the eight new staff positions outlined at the Nov. 30, 2023, Special Administrative Committee meeting and have prioritized them into 2024 and 2025/26 needs.

2024 Staff Needs:

1. Corporate Services: Intermediate Accountant
2. Administration / CAO Office: Legislative Officer
3. Public Works: Public Works Operations/Field position
4. Planning and Development: Planning Technician

Proposed 2025/26 Positions:

- a. Planning and Development - Regional Planner
- b. Corporate Services: Office/Facilities manager
- c. Public Works: Civil Engineering Technician

- The Bylaw Enforcement Officer has not been included as part of the list of new positions as it is proposed to end the contract services with the Commissionaires and convert that budget allocation into a dedicated Corman Park Bylaw Officer position. It will be included in the staff complement for Corporate Services.
- All new positions are budgeted from January 1st. They may not all be filled immediately, but it's important to recognize they will have an ongoing affect on subsequent year's budgets with some savings in the current year will come from the timing of filling the positions.

2. Council

The 2024 budget includes a 3% increase for the Reeve and Councillors and includes the cost of the fall 2024 election process. Other adjustments have been made to be more representative of actual costs and expenses than over the past few years. Overall, there has been a slight drop in total expenses.

3. Department Overviews

• Administration

The Administration budget has three FTE's, the Chief Administrative Officer (CAO), the CAO's assistant, and the new position of Legislative Officer.

The WCB premium for municipalities has a significant increase in 2024 and Municipal Insurance did not have a large enough budget in 2023 in comparison to actuals. The Contributions to Municipalities which Corman Park does annually were also not in the 2023 budget. The majority of the budget has remained relatively unchanged for 2024.

- **Corporate Services:**

Corporate Services includes the FTE complement from the 2023 budget, including two Customer Service Team members (CST) and the addition of the Intermediate Accountant position. Of the remaining two CST members, one is still included in the Planning budget and one is included in the Public Works budget.

The Bylaw Officer has been changed to a salaried position rather than continuing the current contract with the Commissionaires. There are a variety of bylaw enforcement and public nuisance issues that could be managed through the full enforcement process (including prosecution) by a Bylaw Officer on staff. This change has no affect on the budget, except a potential increase in bylaw fine revenue and enforcement.

There was no budget for lease rents in 2023 but nominal rents are collected from the Corman Park Police Services and the P4G Partnership, which is included in 2024.

- **Government and Legislation**

Government and Legislation was created in 2023 as a new department. However, with staffing changes early in 2023, it wasn't effectively implemented. As a result, the budget has been moved into the Corporate Services budget for 2024, and two of the budgeted FTE's are being moved to Administration in 2024.

- **Planning and Development:**

Planning and Development includes the FTE complement from the 2023 budget, including a Customer Service Team position, along with the addition of the Planning Technician position in 2024.

2023 Projects and Studies:

- Current 2023 projects budget amount to be carried forward to 2024: \$52,550
- Current projects 2024 remaining budget allocations: \$149,710
 - This amount is to fund the remainder of the approved project budgets from 2023

New 2024 Projects:

- MR Lands Valuation report: Full project budget \$90,000; 2024 request \$50,000
- Development Levy Bylaw: Full project budget \$125,000; 2024 request \$75,000
- Subdivision Design and Servicing Standards: Full project budget \$100,000; 2024 request \$40,000

The new projects are not anticipated to be started until mid-2024, based on the anticipated completion dates of the current projects. New project requests assumes the remaining project budgets will be included in the 2025 budget.

- **Infrastructure and Public Works:**

Infrastructure and Public Works includes the FTE complement from the 2023 budget with the addition of the Operations/Field position. The 2024 budget includes increases to

equipment maintenance, materials and supplies and wages at 5% to cover increases from inflation.

One additional staff position has been added to the operating budget, which is expected to be filled in the following way:

- 0.5 FTE to the Snow Removal Program.
- 0.5 FTE to the Mowing Program.

The addition to the Snow Removal Program will ensure that Corman Park has 6 grader operators to perform snow clearing operations in the winter season. Currently, there are only 5 grader operators working in the winter season.

The addition to the Mowing Program will assist with ensuring the ditches in the south area of the Municipality (particularly Division 2) are mowed with a higher frequency as opposed to the regular level of service. Regular mowing levels of service include completing a top cut (15ft wide) mow in all divisions twice per year and a full cut (from the edge of roadway to the property line) in four divisions once per year. The additional FTE will assist with adding 1-2 additional top cuts in the south area of the RM.

The Dust Control Pilot Program will be discontinued for 2024. Administration will ensure dust control is applied to gravel roads as per the Dust Control Policy and will assist ratepayers that choose to have dust control applied to the gravel roads adjacent to their property, including ensuring that the gravel road is prepared prior to the placement of the dust control product. Administration will also work with the local contractor to try to ensure their rates are not unnecessarily inflated beyond current rates.

Road stabilization projects for gravel roads has not been included in 2024.

New 2024 Projects:

- Rock Mulching: 2024 request \$230,000
 - Water System Assessments: 2024 request \$80,000
 - Riverside Water Loss Study: 2024 request \$60,000
 - Roadway Assessment: Full project budget \$350,000; 2024 request \$175,000
- Recreation
Municipal Reserve and Sask Lotteries Grant are net zero in the 2024 budget, and the other expenses are largely unchanged.
 - Protective Services
The CPPS budget is the same as what was passed by the Police Commission, and fire services costs are budgeted based on what we expect in an average year. If expenses are higher they are usually largely recoverable from ratepayers.

- **Taxation and Grants**
The preliminary budget includes a 7% tax increase. This is necessary to fund the shortfall seen in prior years from inflation and supply chain issues and to cover an anticipated 5% increase in staffing costs when the new Collective Bargaining Agreement (CBA) is finalized. It also includes the top 4 FTE's that are essential to the Municipality's operations. The projected 5% increase from a new CBA plus non-union staff equity will cost about \$226,850 (a 1.75% tax increase) and the new FTE's will cost approximately \$349,720 (a 2.75% tax increase). The remaining 2.5% increase is required for general inflation and supply chain issues.

A 7% tax increase will cost the residential ratepayer an average additional \$122 a year or \$10.17 a month.

Implications

Strategic	The Municipality must follow legislation and maintain its fiduciary responsibility.
Financial	Refer to the Executive Summary section of this report.
Policy/Legal	Council is required to pass a budget for each financial year and cannot budget a deficit position.
Communication	As this is the preliminary budget, no communication is required.
Other Implications/Options	Council can make amendments to the preliminary budget. If that occurs, Administration will prepare a revised budget for Council approval at the January 22, 2024, Regular Council meeting.

Executive Summary

2024 Budget Highlights

- The Governance and Legislation department created in 2023 was never fully implemented. The budget and it's FTE complement has been reassigned between Corporate Services and Administration.
- In prior years some expenses were moved between line items to stay within budget, which made it difficult to track actual costs. In 2023 this practice was discontinued in order to ensure Administration had an accurate knowledge of expenditures. As a result some budget categories were adjusted to reflect actuals, but this has not resulted in an increase in the budget overall.

- Inflation and supply chain issues created constraints, particularly for Infrastructure and Public Works; in 2024 Administration has allowed for increases to materials and supplies, where these pressures are felt the most.
- P4G has been removed from the budget except for the contributions the RM makes to P4G. The RM continues to do P4G accounting, but it will now be reflected as a separate cost center in 2024.

The 2024 is a breakeven budget, with no planned transfers to reserves except where required for Hamlets and Utilities that have a net zero affect on the RM's budget.

2024 Budget Number Highlights

The overall net new FTE request is 4.0, one each in Corporate Services, Administration, Planning and Development, and Infrastructure and Public Works. The net request is for \$349,720 including benefits.

- In addition to the new positions, the Collective Bargaining Agreement will be negotiated for 2024, and the budget includes a 5% increase for union positions as well as a 5% increase for out of scope, to match the equity provided in prior years. This increase is reflected in an overall increase of \$226,850. Council held to a 0% increase in 2023, and we have proposed a 3% increase for Council, for a total increase of \$2,055.
- The potash tax sharing amount depends on potash revenues earned and is set in April. The budgeted amount for 2023 was \$1,090,000. For 2024, the budgeted amount is estimated at \$1,125 000.
- The Saskatchewan Assessment Management Agency (SAMA) typically provides assessment numbers in March. The 2023 budget included a 3% increase in assessment, but a variety of factors, including assessment appeals, reduced this so that the RM did not collect the anticipated tax total for the year. In 2024, the Municipal Tax Levy has been calculated based on 2023 assessment numbers, so that there is potential to collect a small amount more due to assessment growth, but there is almost no risk of collecting less than was anticipated.

The 2023 budgeted revenues (without P4G) were \$22,234,822. For 2024, the total revenues are budgeted to be \$23,690,135, an increase of \$1,455,315. Tax increases account for \$684,643 of this total.

- The 2023 budgeted expenses (without P4G) were \$20,928,509. For 2024, total expenses are budgeted to be \$23,156,372, an increase of \$2,227,863. The new

positions add \$349,720, anticipated salary increases add \$228,905, CPPS salaries increased by \$129,000, and the rest are primarily due to inflation and supply chain issues. This is anticipated to result in a breakeven budget after transfers to and from the Hamlets and Utilities.

Administration is recommending a 7.0% property tax increase for 2024. Council held the increase to a maximum 3% in 2023 while inflation reached over 6%, and the cumulative pressures and need for additional staff due to service level increases and growth in Corman Park have been reflected in the current budget. The proposed 7% increase will cost the residential ratepayer an average additional \$122 a year, or \$10 a month.

2024 Borrowing and Debt

Currently there are six debenture loans. The first three are fully funded debentures meaning they are paid for by way of collecting levies.

Project	Loan Rate	Total Debenture	Annual Payment (P+I)	Maturing Year
East Cory Property Owner's Share of the 2016 Local Improvements (East Cory Industrial Park – Road Pavement)	2.90%	\$2,000,000	\$233,266	2026
Cathedral Bluffs Water Treatment Plant	2.95%	\$1,900,000	\$222,170	2029
Riverside Estates Construction of 4.4km of Paved Surface	1.65%	\$1,000,000	\$109,298	2030
Total		\$4,900,000		

East Cory Road Pavement project: \$2.0M was borrowed. The total project cost was \$2,408,316.80. Levies collected equal \$273,396.02 per year.

Cathedral Bluffs Water Treatment Plant: \$1.9M was borrowed. Repayment is made by the owners who benefit from it through tax levies in the amount of \$156,169 per year.

Riverside Estates Paved Surface project: \$1.0M was borrowed.

Project	Loan Rate	Total Debenture	Annual Payment (P+I)	Maturing Year
RM Administration Office Expansion	1.80%	\$1,500,000	\$165,247	2030
Clarence Avenue Road Construction (2.6 miles)	2.50%	\$1,500,000	\$171,388	2031
Township Road 374 West Repaving Project	4.20%	\$1,750,000	\$217,913	2032
Total		\$4,750,000		

The RM Administration Office Expansion, the Clarence Avenue Road Construction project, and Township Road 374 West debentures are funded by property taxes.

RM's Loan Balance as of December 31, 2023 with financing:

December 31, 2022 Balance	\$7,405,949
2023 Loan Principal Payments	(910,122)

December 31, 2023 Balance: \$6,495,827

Remaining Debt Capacity: 58%

There was no additional borrowing in 2023. Paying down debentures without additional borrowing in 2023 increased the RM's debt capacity from 51.42% in 2022 to 58% in 2023.

Administration has proceeded with debenture loans through the Municipal Financing Corporation of Saskatchewan (MFC) as they provide the most competitive interest rates. The MFC has been the provider of all the RM's previous financing arrangements.

Reserve Accounts:

The RM has 15 reserve accounts with balances as follows:

Reserve Name	Balance
Municipal Reserve Account	\$2,104,914.34
NCFCA Fire Equipment	18,923.03
Gravel Reserve	0.00
Saddle Ridge	200,000.00
Haul Road Fees	0.00
Capital Equipment	2,104,200.16
Buildings	0.00
Roads/Infrastructure	1,678,676.96
Annexation Payments	962,035.29
Opimihaw Creek	0.00
RM Fire Reserve	200,000.00
Operating Admin	0.00
Operating Public Works	0.00
Operating Weed Control	0.00
Operating Police	0.00
Total	\$7,268,749.78

Administration had planned to review reserves and reserve policies in 2023 but other issues took priority. A review of reserves and overall funding plans will be undertaken in 2024.

Hamlets:

There are 11 hamlet reserves with balances as follows:

Hamlet	Balance
Beaver Creek	139,303.56
Casa Rio	474,630.57
Cathedral Bluffs	376,805.86
Discovery Ridge	82,750.85
Cedar Villa	(296.77)
Eagle Ridge	275,230.67
Furdale	241,409.05
Merrill Hills	43,690.10
Neuhorst	(76,246.56)
River's Edge	35,446.70
Riverside Estates	111,423.64
Total	\$1,704,147.67

2024 Capital Budget Highlights

The total capital budget for 2024 is \$2,534,953.00. There is no borrowing required in 2024. These capital items will add \$311,740 to the amortization cost in 2025 and subsequent years.

Infrastructure and Public Works:

- 3 new graders and trading-in the 3 existing graders
- Extended warranty for 1 grader
- Asphalt packer
- Utility Vehicle (UTV)
- Speed Mower
- Water Assessment Report
- Roadway Assessment Report
- Riverside Water Loss Study

An overview of each of the above capital items is as follows:

- Public Works will have a total of five graders exceeding the 7500 operating hours in 2024, and therefore they will not have warranty in 2024. Three of the five graders were purchased in 2018, and two of the graders were purchased in 2019. Administration is proposing to purchase three new graders in 2024 to replace three graders purchased in 2018, which will be traded in as part of the purchase, in line with recent practice of the past several years. Of the two graders purchased in 2019, both will be kept and operated as per regular operations. Administration will purchase extended warranty for the one grader that is currently below the 7500 operating hour threshold. Administration will track maintenance costs for the other grader purchased in 2019 for future evaluations.

- A new asphalt packer is required to replace an existing packer that is more than 10 years old, is beyond its service life and is no longer cost-effective to repair and maintain.
- A replacement Utility Vehicle (UTV) is required as part of the Weed Spraying Program. The RM currently has two UTVs for the program, however one of them has a cracked frame that requires it to be replaced.
- A new mower has been identified to add to the fleet of mowers to provide the increased level of service required in the southern area of the RM. This unit will be a high-speed mower that will be pulled behind the tractor.
- A Water Assessment Report is included in the Capital Budget list to serve as a valuable resource for the RM of Corman Park. The report will provide detailed information on each of the RM's water systems to help with decision making regarding the operation, maintenance and future upgrades to the systems. The information gathered from the report will help drive the ten-year capital plan and ensure that reserves are funded sufficiently to cover costs associated with the upgrades.
- A Roadway Assessment Report will assess a list of priority roads and help drive future decisions with respect to identifying locations for upgrades to the roadway. Due to budget constraints, the assessment report will not assess every road in the RM, however the information provided by the report on priority roads will include the existing condition of the road, current usage of the road, and future serviceability in relation to development planning.
- Riverside Water Loss Study will investigate the water loss occurring on private property in the Riverside Hamlet. The intent of this study is to identify the source of water loss and develop a plan to remedy. The water loss is impacting the water system utility as it is currently losing money on an annual basis.
- The total capital for Infrastructure and Public Works and EPH in 2024 is \$2,015,000.

Corporate Services:

- Corporate Services is budgeting for a vehicle for the Bylaw Officer as a staff position rather than on contract. The Council Chamber upgrades planned for 2023 have been moved to 2024, along with building deficiencies that also were not completed in 2023, for a total of \$200,000.

Corman Park Police Services:

- CPPS is budgeting for the regular capital replacement of two vehicles a year, as well as body armor replacement, an i-Pro camera system upgrade, and CPIC installed in car, for a total of \$319,953.

2024 Capital Projects

<u>Department</u>	<u>Description</u>	<u>Amount</u>	<u>Funding</u>	<u>Net Cost</u>	<u>Addition to Amortization</u>
Public Works					
Capital Equipment	-	Amount	Trade-In	Net Cost	
	Grader 4WD	\$ 580,000	\$ 140,000	\$ 440,000	\$ 55,000
	Grader 4WD	580,000	140,000	440,000	\$ 55,000
	Grader 6WD	645,000	160,000	485,000	\$ 60,625
	Asphalt Packer	20,000	-	20,000	\$ 2,000
	Mower	30,000	-	30,000	\$ 3,000
	Warranty for 2019 Grader	25,000	-	25,000	\$ 3,125
Total Public Works Capital Equipment		\$1,880,000	\$440,000	\$1,440,000	\$178,750

Attachments:

1. 2024 Preliminary Budget

Written by: Ruth Savage, BA, CPA, CMA, Comptroller

Written by: Jim Charlebois, RPP, MCIP, Acting Chief Administrative Officer

Owned by: Administration

Approved by: Jim Charlebois, RPP, MCIP, Acting Chief Administrative Officer

General Governance (General Administration, Corporate Services, Governance & Legislation)	Planning & Development	Public Works	Recreation & Culture Services
Corporate Services	Municipal Growth Management	Road Maintenance	Parks and Outdoor Facilities
Customer Service	Long Range Planning	Road Construction	Activity Events & Programs
Taxation and Assessment	Land Use Policy	Road Rehabilitation	Recreation Administration
Information & Technology	Development Review	Snow Removal	Grant programs
Human Resources	Zoning Regulations	Drainage	
Communications	Development and Building Permits		
Financial Services	Regional Planning		
Bylaw Enforcement			
Administration	Protective Services	Environmental Services	Utility
CAO Office			
Communications	Fire Services	Waste Collections	Utility Billing
Marketing	Crime Prevention	Recycling Services	Water Distribution
Elections	Traffic Enforcement	Pest Control	Water Monitoring & Safety
Policy		Weed Control	

**2024 Preliminary Budget
RM Summary**

Printed: 2023-12-13

Account Category	Forecast 2023	Budget 2023	Budget 2024
Grant & Taxation	16,694,150	16,763,521	17,560,639
Planning & Development	1,965,950	1,639,250	1,704,700
Utilities	981,000	960,100	868,100
Infrastructure and Public Works	580,500	635,000	603,075
Protective Services	1,122,000	1,147,000	1,468,164
Hamlets	229,648	205,000	732,609
Environment & Public Health	116,200	214,100	177,200
Community Services (Recreation)	1,430,651	480,651	305,651
Corporate Services	53,603	63,000	68,000
Administration	412,200	127,200	202,000
TOTAL RM REVENUES	23,585,902	22,234,822	23,690,138
Account Category	Forecast 2022	Budget 2023	Budget 2024
Infrastructure and Public Works	10,888,400	10,947,019	11,587,961
Protective Services	3,374,000	3,963,006	3,879,617
Administration	1,074,600	436,004	1,550,322
Planning & Development	1,978,693	1,923,914	2,227,775
Utilities	921,099	836,830	957,300
Hamlets	126,141	276,410	118,325
Corporate Services	2,058,950	1,304,293	1,540,709
Environment & Public Health	316,000	331,397	402,754
Council	250,400	290,876	286,654
Grant & Taxation	183,360	218,908	202,500
Community Services (Recreation)	464,955	399,852	402,455
TOTAL RM EXPENSES	21,636,598	20,928,509	23,156,372
RM SURPLUS / (DEFICIT) BEFORE TRANSFER TO / FROM RESERVES	1,949,304	1,306,313	533,765
TRANSFER TO / FROM RESERVES - REQUIRED			
Municipal Reserve (to) from Reserve	(1,060,000)	(175,000)	
Water Utility Transfer (to) from Reserve	(59,901)	(123,270)	89,200
Hamlet Fund Transfer (to) from Reserve	(572,658)	(397,741)	(614,284)
RM SURPLUS / (DEFICIT) AFTER REQUIRED RESERVE TRANSFERS	256,745	610,302	8,682
Capital Equipment Fund - Transfer to Reserve	-		
Protective Services Fund (Police) - Transfer to Reserve		(200,000)	
Road Fund - Transfer to Reserve		(481,654)	
Transfer (to) from Sub Servicing Fee Reserve for eligible engineering fees			700,000
Subdivision Servicing Fees	(650,000)	(720,000)	(700,000)
Net Transfer to / from Reserves	(650,000)	(1,401,654)	-
RM OVERALL SURPLUS / (DEFICIT)	(393,255)	(791,352)	8,682

**2024 Preliminary Budget
Corporate Services**

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>	<u>2023 Budget from Gov & Leg</u>
Revenues					
Tax Certificate Fees	8,500	8,500	10,000	1,500	
Office Services	4,000	4,500	4,000	(500)	
Minute Subscriptions	-	-	-	-	
Pound Fees	1,500	-	-	-	
Lease Rents	24,603	-	24,000	24,000	
Bylaw Fine Revenue	15,000	50,000	30,000	(20,000)	50,000
Total	53,603	63,000	68,000	5,000	
Expenses					
HR General					
HR Consulting Fees	140,000	5,000	25,000	20,000	
HR Legal Expense	30,000	5,000	5,000	-	
HR Advertising	5,000	1,500	2,000	500	
Total	175,000	11,500	32,000	20,500	
Administration					
Salaries	1,193,471	808,055	832,423	24,368	
Benefits	165,000	145,450	149,836	4,386	
Contracted Services	195,166	97,500	100,000	2,500	20,000
Training	1,000	10,500	5,000	(5,500)	6,000
Professional Memberships			2,100	2,100	
Legal Fees	20,000	22,500	40,000	17,500	10,000
Advertising	2,500	3,500	3,500	-	1,000
Public Relations		3,000		(3,000)	3,000
Audit Fees	75,000	36,000	50,000	14,000	
Mileage	2,000	3,000	1,500	(1,500)	
Travel/Accommodations	1,000	4,000	-	(4,000)	
Marketing / Promotions	2,000	-	-	-	8,500
Cash short over / under rounding	- 200	-	250	250	
Other	10,000	3,000	10,000	7,000	
Total	1,666,937	1,136,505	1,194,609	58,104	
Office					
Telephone	30,000	9,488	25,000	15,512	2,372
Utilities	20,000	10,000	15,000	5,000	2,000
Postage	9,000	6,000	7,000	1,000	1,500
Courier	300	300	300	-	
Social Committee	1,213	-	2,000	2,000	

**2024 Preliminary Budget
Corporate Services**

Printed: 2023-12-13

Account Name	Forecast 2023	Budget 2023	Budget 2024	Change + (-)	2023 Budget
Supplies and Stationery	35,000	15,000	25,000	10,000	
IT Hardware and supplies	8,000	10,000	10,000	-	
Communications		5,000		(5,000)	5,000
Office Maintenance	14,000	19,500	15,000	(4,500)	4,500
Total	117,513	75,288	99,300	24,012	
Technology/IT Equipment					
IT Operations - Office Software and email	38,000	8,500	30,000	21,500	2,000
Equip Contracts/Leases	12,000	30,000	20,000	(10,000)	
VADIM Maint/Programming	27,500	27,500	27,500	-	
Network/Backup/Maint	12,000	15,000	15,000	-	
Non-Capital Office Equipment	10,000	-	10,000	10,000	
Total	99,500	81,000	102,500	21,500	
Bylaw Enforcement					
Bylaw Enforcement Legal	5,000	8,000	10,000	2,000	8,000
Bylaw Enforcement Officer -now salary	100,395	103,500	85,000	(18,500)	103,500
Benefits			15,300	15,300	
Vehicle - fuel and oil				-	
Pounds and Pound keepers	2,000	-	2,000	2,000	
Total	107,395	111,500	112,300	800	
Emergency Measures Organization					
EMO Contracted - Prov 911	-	-	-	-	
EMO Training	-	-	-	-	
EMO Advertising	-	-	-	-	
Total	-	-	-	-	
TOTAL Corporate Services REVENUES	53,603	63,000	68,000	5,000	50,000
TOTAL Corporate Services EXPENSES	2,058,950	1,304,293	1,540,709	236,416	177,372
Corporate Services Surplus / (Deficit)	(2,005,347)	(1,241,293)	(1,472,709)	(231,416)	(127,372)

**2024 Preliminary Budget
Administration**

Account Name	Forecast 2023	Budget 2023	Budget 2024	Change + (-)	2023 Budget from Gov & Leg
Revenues					
Interest on Investments	250,000	125,000	200,000	75,000	
Hail Commission	2,200	2,200	2,000	(500)	
Other			-	(1,000)	
LAND-Gain (Loss) on Sale	65,000	-	-	-	
Gain/Loss Disposal of Assets	95,000	-	-	-	
Total	412,200	127,200	202,000	74,800	
Expenses					
Insurance and Administration					
Salaries			340,000	340,000	125,000
Benefits			61,200	61,200	22,500
Professional Memberships - NEW			1,500	1,500	
Municipal Insurance	90,000	51,500	125,000	73,500	
Vehicle Insurance	1,600	1,500	1,500	-	
Memberships - RM	65,000	67,500	67,500	-	
Worker's Compensation Levy	75,000	49,000	104,622	55,622	
Contribution to Municipalities	400,000	-	400,000	400,000	
Donations	30,000	30,000	30,000	-	
Facility Rental	2,000	2,000	2,000	-	
Total	663,600	201,500	1,133,322	931,822	
Banking					
Debenture Interest	210,000	49,921	210,000	160,079	
Bank Charges	4,000	4,000	5,000	1,000	
Total	214,000	53,921	215,000	161,079	
Amortization					
Land Improvement	56,000	55,500	56,000	500	
Buildings	115,000	99,781	120,000	20,219	
Equipment	24,000	23,567	24,000	433	
Vehicles	2,000	1,735	2,000	265	
Total	197,000	180,583	202,000	21,417	
TOTAL Administration REVENUES	412,200	127,200	202,000	74,800	
TOTAL Administration EXPENSES	1,074,600	436,004	1,550,322	1,114,318	
Administration Surplus / (Deficit)	(662,400)	(308,804)	(1,348,322)	(1,039,518)	(147,500)

**2024 Preliminary Budget
Planning and Development**

Printed: 2023-12-13

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Revenues				
P4G Planning District Administration	400,000	200,000	200,000	-
Building Permits	700,000	525,000	700,000	175,000
Discretionary/Development/Misc. Permits	70,000	75,000	75,000	-
Development Appeals Fees	2,200	2,000	2,000	-
Subdivision Service Fees	650,000	720,000	650,000	(70,000)
Legal Fee Reimbursement	35,000	25,000	30,000	5,000
Advertising Charge	22,000	15,000	20,000	5,000
Rezoning Fees	23,000	15,000	20,000	5,000
Pre-Move Inspections	1,000	1,000	1,000	-
PD-FC- Sundry Revenue	1,000	-	1,500	1,500
Engineering Consulting	-	-	-	-
Land Titles	3,000	5,000	3,000	(2,000)
Textual Amendments	2,500	-	2,200	2,200
Contracted-Planning-Consultants	-	-	-	-
Project & Studies	56,250	56,250	-	(56,250)
Total	1,965,950	1,639,250	1,704,700	65,450
Econ Development Corp	12,813	12,813	12,813	-
Total	12,813	12,813	12,813	-
Expenses				
Salaries	780,000	873,741	998,240	124,499
Benefits	163,800	163,336	179,683	16,347
HR Advertising (new and not used in 2023)	-	2,430	1,500	(930)
Building Inspections	400,000	300,000	400,000	100,000
DPC Remuneration	2,500	3,000	3,500	500
Contracted Services - Consultants	4,000	-	-	-
Employee Training & Conferences	5,600	15,000	15,000	-
Legal Fees	16,000	30,000	30,000	-
Legal Fees - WWTP	35,000	-	20,000	20,000
Advertising	24,000	20,000	25,000	5,000
Development Appeals Board	7,500	5,500	8,000	2,500
Memberships	8,000	8,245	7,500	(745)
Telephone	5,000	9,488	5,000	(4,488)
Utilities	2,500	7,000	2,500	(4,500)
Postage	5,000	2,500	4,000	1,500
Supplies and Stationery	7,500	2,000	4,000	2,000
Office Maintenance	20,000	19,000	19,000	-

**2024 Preliminary Budget
Planning and Development**

Printed: 2023-12-13

Account Name	Forecast 2023	Budget 2023	Budget 2024	Change + (-)
Software and licenses	20,000	8,500	38,000	29,500
Land Titles	4,500	10,000	5,000	(5,000)
Contracted Services - Engineering	15,000	49,000	-	(49,000)
DPC - Other	2,040	-	-	-
Planning - Other - Sundry	1,000	500	1,000	500
P4G Operating - RM	5,440	77,511	-	(77,511)
Project & Studies	430,000	286,500	360,127	73,627
P4G Project & Studies - RM costs	1,500	17,850	87,912	70,062
Total	1,965,880	1,911,101	2,214,962	303,862
TOTAL Planning & Development REVENUES	1,965,950	1,639,250	1,704,700	65,450
TOTAL Planning & Development EXPENSES	1,978,693	1,923,914	2,227,775	303,862
Planning & Development Surplus / (Deficit) -	12,743	(284,664)	(523,075)	(238,412)

**2024 Preliminary Budget
Infrastructure and Public Works**

Printed: 2023-12-13

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Revenues				
Dust Control	55,000	30,000	-	(30,000)
Asphalt Repair	-	-	-	-
Snow Removal	6,000	20,000	30,000	10,000
Custom Road Construction / Culverts	125,000	-	-	-
Mowing	7,500	5,000	7,500	2,500
Development Inspections - new			1,000	
Gravel Extraction Permits	5,000	55,000	50,000	(5,000)
Overweight Permits	100,000	60,000	100,000	40,000
Standard Approach Approval Permit	9,000	5,000	9,000	4,000
Haul Road Fees	210,000	350,000	350,000	-
Projects and Studies (new - not used)	3,000	50,000	-	(50,000)
Other - Sundry	30,000	10,000	20,000	10,000
Hamlet Custom Work Charge out	30,000	50,000	35,575	(14,425)
Total	580,500	635,000	603,075	(32,925)
Expenses				
Administration				
Salaries - Out of Scope	800,000	690,000	846,242	156,242
Benefits	650,000	500,000	592,369	92,369
Cell Phone Allowance (in-scope)	18,000	14,000	18,000	4,000
Employee Training	5,000	16,500	5,000	(11,500)
Telephone	2,000	5,534	1,500	(4,034)
Utilities	2,000	3,000	2,000	(1,000)
Professional Memberships			2,500	2,500
Postage	500	2,500	500	(2,000)
Supplies and Stationery	6,500	3,500	6,000	2,500
Office Maintenance	11,000	10,000	10,000	-
Software	30,000	46,000	50,000	4,000
Legal	25,000	10,000	15,000	5,000
Advertising	300	-	300	300
Meetings	18,000	10,000	20,000	10,000
Communications	15,000	13,000	14,000	1,000
GPS Software - Fleet Services	50,000	8,000	40,000	32,000
Other - Sundry	10,000	1,000	2,000	1,000
Total	1,643,300	1,333,034	1,625,411	292,377

**2024 Preliminary Budget
Infrastructure and Public Works**

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Operating				
Salaries - In Scope	30,000	45,000	31,500	(13,500)
Fleet Insurance	90,000	93,500	95,000	1,500
Fuel, Oil and equipment fluids	1,000,000	1,000,000	1,000,000	-
Safety - equipment and maintenance - NEW			25,000	25,000
Small Tools/Equipment	9,000	6,000	8,000	2,000
Total	1,129,000	1,144,500	1,159,500	15,000
Subtotal Administration and Operating Expenses	2,772,300	2,477,534	2,784,911	307,377
Grader Maintenance				
Wages	145,000	165,000	168,000	3,000
Materials and Supplies	85,000	90,000	87,500	(2,500)
Contracted Services	50,000	75,000	75,000	-
Total	280,000	330,000	330,500	500
Heavy Equip Maintenance				
Wages	85,000	75,000	78,750	3,750
Materials and Supplies	210,000	80,000	157,500	77,500
Materials and Supplies - contracted repairs - (don't use)	-	60,000	-	(60,000)
Contracted Services	90,000	80,000	80,000	-
Heavy Equipment Rental	40,000	30,000	30,000	-
Total	425,000	325,000	346,250	21,250
Light Truck Maintenance				
Wages	40,000	45,000	42,000	(3,000)
Materials and Supplies	10,000	30,000	10,000	(20,000)
Contracted Services	30,000	20,000	20,000	-
Total	80,000	95,000	72,000	(23,000)
Heavy Truck Maintenance				
Wages	55,000	47,500	52,500	5,000
Materials and Supplies	50,000	40,000	40,000	-
Materials and Supplies - contracted repairs (don't use)	3,000	12,000	-	(12,000)
Contracted Services	10,000	10,000	10,000	-
Total	118,000	109,500	102,500	(7,000)

**2024 Preliminary Budget
Infrastructure and Public Works**

Printed: 2023-12-13

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Tractors/Mowers Maintenance				
Wages	37,000	37,000	36,750	(250)
Materials and Supplies	80,000	45,000	65,000	20,000
Contracted Services	2,500	5,000	3,000	(2,000)
Total	119,500	87,000	104,750	17,750
Asphalt Equipment				
Wages	20,000	16,000	15,750	(250)
Materials and Supplies	4,500	6,500	6,000	(500)
Contracted Services	3,000	5,000	3,000	(2,000)
Total	27,500	27,500	24,750	(2,750)
Miscellaneous Small Equipment Maintenance				
Wages	5,500	3,500	4,725	1,225
Materials and Supplies	4,500	11,000	4,000	(7,000)
Contracted Services	500	500	500	-
Total	10,500	15,000	9,225	(5,775)
Cutting Edges, Batteries & Tire Repairs				
Grader Blades	90,000	85,000	90,000	5,000
Batteries	7,000	5,000	8,000	3,000
Tire Repairs	80,000	80,000	80,000	-
Filters	35,000	37,000	35,000	(2,000)
Total	212,000	207,000	213,000	6,000
Subtotal Machinery Maintenance Expenses	1,272,500	1,196,000	1,202,975	6,975
Lutheran Road Shop				
Wages - In-Scope	50,000	25,000	47,250	22,250
Materials and Supplies	22,000	43,500	25,000	(18,500)
Contracted Services	11,000	12,000	10,000	(2,000)
Telephone	2,000	2,000	2,000	-
Utilities	40,000	30,000	35,000	5,000
General Shop Supplies	25,000	20,000	25,000	5,000
Work Supplies	32,000	40,000	30,000	(10,000)
Total	182,000	172,500	174,250	1,750

**2024 Preliminary Budget
Infrastructure and Public Works**

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
33rd Street Shop				
Wages	7,500	750	7,350	6,600
Materials and Supplies	5,500	15,000	5,000	(10,000)
Contracted Maintenance	8,000	2,500	6,000	3,500
Telephone	750	750	750	-
Commun Radio-Shop-WA		-	-	-
Utilities	12,000	9,000	10,000	1,000
General Shop Supplies	-	-	-	-
Work Supplies	-	250	-	(250)
Total	33,750	28,250	29,100	850
Park Shop				
Wages	1,500	2,000	2,100	100
Materials and Supplies	3,300	3,500	5,000	1,500
Contracted Maintenance	4,200	2,000	3,500	1,500
Telephone	1,200	1,200	1,200	-
Commun Radio-Shop-WA	-	-	-	-
Utilities	7,500	5,000	6,000	1,000
General Shop Supplies	500	-	-	-
Work Supplies	-	250	250	-
Total	18,200	13,950	18,050	4,100
Warman Shop				
Wages	2,500	500	2,625	2,125
Materials and Supplies	500	3,000	500	(2,500)
Contracted Maintenance	1,200	2,000	1,000	(1,000)
Telephone	1,200	1,000	1,000	-
Commun Radio-Shop-WA	-	-	-	-
Utilities	6,000	4,000	4,500	500
General Shop Supplies	500	500	500	-
Work Supplies	-	-	-	-
Total	11,900	11,000	10,125	(875)
Haight Shop				
Wages	3,500	1,500	2,625	1,125
Materials and Supplies	4,000	10,000	5,000	(5,000)
Contracted Maintenance	7,000	1,850	6,000	4,150
Telephone	1,000	850	1,000	150

**2024 Preliminary Budget
Infrastructure and Public Works**

Account Name	Forecast 2023	Budget 2023	Budget 2024	Change + (-)
Commun Radio-Shop-WA	-	-	-	-
Utilities	10,000	7,650	8,500	850
General Shop Supplies	500	-	250	250
Work Supplies		500	500	-
Total	26,000	22,350	23,875	1,525
<hr/>				
Subtotal Shop Expenses	271,850	248,050	255,400	7,350
<hr/>				
Dust Control				
Wages - Dust Control	1,750	1,000	1,575	575
Dust Control - Contracted Services	120,000	40,000	85,000	45,000
Dust Control Chargebacks	-	30,000	-	(30,000)
Dust Control (Out of Scope)	20,000	40,000	-	(40,000)
Total	141,750	111,000	86,575	(24,425)
<hr/>				
Seal Coat				
Wages-Paving / Seal Coat	50,000	60,000	60,000	-
Material and Supplies - Paving / Seal Coat	110,000	180,000	180,000	-
Contracted Services -Seal Coat	-	60,000	-	(60,000)
Total	160,000	300,000	240,000	(60,000)
<hr/>				
Road Maintenance				
Wages-Road Maintenance	600,000	560,000	577,500	17,500
Contracted Road Maintenance	-	30,000	20,000	(10,000)
Material and Supply - Road Maintenance	-	6,000	5,000	(1,000)
Wages-Custom Work	7,500	7,500	4,000	(3,500)
Total	607,500	603,500	606,500	3,000
<hr/>				
Asphalt Repair				
Wages - Asphalt Repair	100,000	105,000	105,000	-
Materials and Supplies - Asphalt Repair	90,000	50,000	100,000	50,000
Line Painting			20,000	20,000
Materials & Supplies - SB90	-	175,000	-	(175,000)
Contracted Services - Asphalt Repair	50,000	50,000	15,000	(35,000)
Total	240,000	380,000	240,000	(140,000)

**2024 Preliminary Budget
Infrastructure and Public Works**

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Snow Removal				
Wages-Snow Removal	130,000	140,000	210,000	70,000
Materials and Supply - Snow Removal	30,000	30,000	30,000	-
Contracted-Snow Removal	15,000	10,000	15,000	5,000
Total	175,000	180,000	255,000	75,000
Road Authority/Right of Way				
Maintenance Fee - Road Authority Rail Crossings	18,000	15,000	16,000	1,000
Right of Way Damages	2,000	10,000	4,000	(6,000)
Total	20,000	25,000	20,000	(5,000)
Subtotal Road Maintenance Expense	1,344,250	1,599,500	1,448,075	(151,425)
Gravel Stockpile				
Wages - Gravel Stockpile Site	5,500	8,000	7,875	(125)
Gravel Inventory	-	-	-	-
Contracted Services - Gravel Stockpile Site	-	90,000	5,000	(85,000)
Total	5,500	98,000	12,875	(85,125)
Gravel Hauling and Crushing				
Wages - Gravel Hauling	90,000	90,000	94,500	4,500
Mat/Sup-Gravel Supply	-	-	-	-
Gravel-Contracted Crushing	2,000,000	1,850,000	2,300,000	450,000
Contracted Engineering	55,000	7,500	75,000	67,500
Contracted Services - Gravel Hauling	100,000	210,000	220,000	10,000
Contracted Services - Crushing	-	210,000	-	(210,000)
Total	2,245,000	2,367,500	2,689,500	322,000
Subtotal PW Gravel Expense	2,250,500	2,465,500	2,702,375	236,875
Culvert Installation				
Wages-Culvert Installation	3,000	2,500	4,200	1,700
Material and Supplies-Culverts	20,000	20,000	25,000	5,000
Contracted Culverts Installation	20,000	40,000	5,000	(35,000)
Total	43,000	62,500	34,200	(28,300)

**2024 Preliminary Budget
Infrastructure and Public Works**

Printed: 2023-12-13

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Flood Repair				
Wages - Flood Repair	1,000	1,000	1,000	-
Materials & Supplies - Flood Repair	500	500	-	(500)
Contracted-Flood Repair		4,000	-	(4,000)
Wages -EFRDP Flood Repair	10,000	-	10,000	10,000
Contracted-Flood Prevention/Mitigation	4,000	20,000	15,000	(5,000)
Total	15,500	25,500	26,000	500
				-
Subtotal Flood & Water Control Expenses	58,500	88,000	60,200	(27,800)
Road Construction				-
Wages - Road Construction	300,000	315,000	315,000	-
Material and Supplies - Road Construction	35,000	35,000	20,000	(15,000)
Contracted Services - Road Construction		-	-	-
Transfer Const to Asset		-	-	-
Total	335,000	350,000	335,000	(15,000)
Engineering Fees				
Engineering Fees- General	15,000	20,000	15,000	(25,000)
Total	15,000	20,000	15,000	(25,000)
Subtotal Road Construction and Engineering Expense	350,000	370,000	350,000	(40,000)
Mowing				
Wages - Mowing	120,000	155,000	158,000	3,000
Materials and Supplies - Mowing		-	-	-
Contracted Services - Mowing	2,500	2,500	2,500	-
Total	122,500	157,500	160,500	3,000
Fencing				
Wages - Fencing	2,000	2,000	525	(1,475)
Materials and Supplies - Fencing	14,000	15,000	20,000	5,000
Contracted Services - Fencing	-	15,000	8,000	(7,000)
Total	16,000	32,000	28,525	(3,475)

**2024 Preliminary Budget
Infrastructure and Public Works**

Printed: 2023-12-13

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Road Signs				
Wages - Road Signs	45,000	35,000	45,000	10,000
Materials and Supplies - Road Signs	40,000	35,000	40,000	5,000
Total	85,000	70,000	85,000	15,000
Subtotal Mowing Fencing and Signage Expenses	223,500	259,500	274,025	14,525
Amortization				
Buildings	113,000	113,057	115,000	1,943
Equip	902,000	901,902	925,000	23,098
Vehicles	160,000	159,304	170,000	10,696
Linear	1,170,000	1,068,672	1,300,000	231,328
Subtotal Amortization	2,345,000	2,242,935	2,510,000	267,065
TOTAL Infrastructure and Public Works REVENUES	580,500	635,000	603,075	(31,925)
TOTAL Infrastructure and Public Works EXPENSES	10,888,400	10,947,019	11,587,961	640,942
Infrastructure and Public Works Surplus / (Deficit)	(10,307,900)	(10,312,019)	(10,984,886)	(673,867)

**2024 Preliminary Budget
Council**

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Expenses				
Reeve Attending Office	16,500	16,800	17,304	504
Reeve - Mileage	700	1,200	1,200	-
Council Meeting - Indemnity	110,000	110,625	113,300	2,675
Benefits	8,000	11,330	10,000	(1,330)
Council Meetings - Mileage	8,500	3,000	9,000	6,000
Committee Meeting - Indemnity	70,000	83,850	72,100	(11,750)
Committee Meetings - Mileage	2,500	4,000	4,000	-
Communication Allowance	15,000	16,480	15,000	(1,480)
Indemnity-Convention	9,000	10,300	10,000	(300)
Council Remuneration Expense	240,200	257,585	251,904	(5,681)
Consulting Fees	-	5,000	5,000	-
Legal Fees	1,000	5,000	5,000	-
Council Advertising	-	-	-	-
Convention - Mileage	3,500	4,500	4,500	-
Accom/Travel	100	4,000	1,500	(2,500)
Training/professional development	-	5,000	5,000	-
Postage	100	4,000	500	(3,500)
Public Meeting/Facility Rental	-	-	-	-
Other Expense - Sundry	5,500	5,791	6,000	209
Council General Expenses	10,200	33,291	27,500	(5,791)
Elections				
Elections - Poll Clerks	-	-	4,000	4,000
Elections - Advertising	-	-	2,500	2,500
Elections - Facility Rental	-	-	250	250
Elections - Ballots/Sundry	-	-	500	500
Total	-	-	7,250	7,250
TOTAL Council EXPENSES	250,400	290,876	286,654	(4,222)
Council Surplus / (Deficit)	(250,400)	(290,876)	(286,654)	4,222

**2024 Preliminary Budget
Recreation**

Printed: 2023-12-13

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Revenues				
Sask Lotteries Funds	30,651	30,651	30,651	-
Municipal Reserve Fee	1,400,000	275,000	275,000	-
Withdrawal from reserve		175,000	-	175,000
Total	1,430,651	480,651	305,651	175,000
Expenses				
Community Halls - Municipal	-	1,000	1,000	-
Regional Library Levy	80,000	77,297	80,000	(2,703)
Inter-Municipal Recreation Grant	14,304	14,304	14,304	-
General Expenses - Parks	-	1,600	1,500	100
General Expenses - Rec Facilities	-	-	-	-
Municipal Reserve Funds Paid Out	340,000	275,000	275,000	-
Sask Lotteries Funds Paid Out	30,651	30,651	30,651	-
Total	464,955	399,852	402,455	(2,603)
TOTAL Recreation REVENUES	1,430,651	480,651	305,651	175,000
TOTAL Recreation EXPENSES	464,955	399,852	402,455	(2,603)
Recreation Surplus / (Deficit)	965,696	80,799	(96,804)	177,603

**2024 Preliminary Budget
Protective Services**

Printed: 2023-12-13

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
CPPS Revenues				
SaskJustice	650,000	650,000	750,000	100,000
Sundry Revenue	25,000	-	-	-
PS-FC-Bylaw Enforcement Revenue	8,000	50,000	35,000	(15,000)
PS-OTH-Sundry Revenue (Police)	4,000		-	-
				-
CPPS Grants				
PS-SGI High Visibility Enforcement Grant	10,000	22,000	30,000	8,000
				-
Total	697,000	722,000	815,000	93,000
Fire Protection Revenues				
Fire Protection Fees	425,000	425,000	653,164	228,164
Expenses				
Administration				
Salaries	1,150,000	1,340,755	1,445,640	104,885
Benefits	241,500	308,375	332,497	24,122
Police Commission Remuneration	16,000	7,000	14,000	7,000
Extraordinary Items	500	-	-	-
Police Projects	1,500	5,000	4,000	(1,000)
Legal	-	25,000	25,000	-
Clothing/Accessories	15,000	25,000	20,000	(5,000)
Equipment	22,000	22,000	18,290	(3,710)
Training	12,000	15,000	15,000	-
Travel	1,000	5,000	5,000	-
Investigational		-	-	-
Other	12,000	5,000	5,000	-
Total	1,447,500	1,758,130	1,884,427	126,297
Bylaw Collections Surcharge	1,000	1,000	1,000	-

**2024 Preliminary Budget
Protective Services**

Printed: 2023-12-13

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Information Technology/Office				
Office Telephone	6,500	6,500	7,000	500
Comm - Dispatch Fees	2,000	6,000	13,670	7,670
Cellular Expenses	14,000	15,000	15,000	-
Occupancy Costs	12,000	12,000	12,000	-
Information Technology	64,000	60,000	66,520	6,520
Admin Stationery	10,000	9,000	11,000	2,000
Total	109,500	108,500	125,190	16,690
Vehicle				
Vehicle Insurance	12,000	13,000	14,000	1,000
Vehicle Fuel	125,000	140,000	140,000	-
Vehicle Maintenance	55,000	60,000	55,000	(5,000)
Equipment - Supplies	10,000	10,000	15,000	5,000
Total	202,000	223,000	224,000	1,000
Total CPPS Expenses	1,650,500	2,090,630	2,234,617	143,987
CPPS Revenues less Expenses	(953,500)	(1,368,630)	(1,419,617)	(50,987)
RCMP/Other				
RCMP Levy	520,000	475,000	550,000	75,000
Protective Services - Other	-	-	-	-
Total	520,000	475,000	550,000	75,000
Total Policing	2,279,000	2,565,630	2,784,617	218,987
Fire Protection				
Wages-Fire Protection	-	-	-	-
Fire Service Dispatch Fees	25,000	15,000	25,000	10,000
Volunteer Fire Brigade	-	-	-	-
Fire Service Fees - Industrial	400,000	573,948	400,000	(173,948)
Fire Service Fees - Non Industrial	500,000	650,000	500,000	(150,000)
North Fire Chiefs Association	25,000	25,000	25,000	-
Equipment & Maintenance - Fire Protection	-	-	-	-
Total Fire Protection	950,000	1,263,948	950,000	(313,948)

**2024 Preliminary Budget
Protective Services**

Printed: 2023-12-13

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Amortization				
Equipment	30,000	22,794	30,000	7,206
Vehicles	115,000	110,634	115,000	4,366
Total	145,000	133,428	145,000	11,572
Total Policing and Fire Protection	3,374,000	3,963,006	3,879,617	(83,390)
TOTAL Protective Services REVENUES	1,122,000	1,147,000	1,468,164	321,164
TOTAL Protective Services EXPENSES	3,374,000	3,963,006	3,879,617	(83,390)
Protective Services Surplus / (Deficit)	(2,252,000)	(2,816,006)	(2,411,453)	404,554

**2024 Preliminary Budget
Grant and Taxation**

Account Name	Forecast 2023	Budget 2023	Budget 2024	Change + (-)
Revenues				
Tax Levy				
Municipal Tax Levy	12,730,851	12,913,409	13,598,052	684,643
Cathedral Bluffs Frontage Levy	156,170	156,180	156,180	-
East Cory Local Improvement Levy	274,396	274,396	274,396	-
Beaver Creek Frontage Levy	29,580	63,232	29,580	(33,652)
Merrill Hills Frontage Levy	29,872	29,600	29,872	272
Cedar Villa Frontage Levy	-	-	-	-
TX-Potash Fire Levy	42,295	43,000	44,000	1,000
TX-Amusement Taxes	-	-	-	-
Eagle Ridge Frontage Levy	39,923	39,923	39,923	-
Casa Rio Frontage Levy	18,179	18,180	18,180	0
Total	13,321,266	13,537,920	14,190,183	652,263
Grant In Lieu				
Fed Govt Grants in Lieu of Taxes	7,725	7,725	9,664	1,939
Prov Govt Grants in Lieu of Taxes	17,136	17,136	13,792	(3,344)
Tax Loss Compensation (TLE)	11,330	11,330	12,500	1,170
Total	36,191	36,191	35,956	(235)
Grants and Transfer Payments				
Potash Tax Sharing	1,126,123	1,090,000	1,125,000	35,000
Clearing the Path Grant	-	45,000	40,000	(5,000)
Provincial Operating Grant (MRS)	1,500,853	1,348,507	1,500,000	151,493
Federal Community Building Fund Grant	500,000	486,203	485,000	(1,203)
Water Control Project Subsidy Grant	553	-	-	-
MEEP Grant	-	-	-	-
Federal Summer Student Grant	-	18,000	-	(18,000)
Targeted Strategies Grant	-	23,700	-	(23,700)
Total	3,127,529	3,011,410	3,150,000	138,590
Tax Enforcement/Miscellaneous				
Tax Enforcement Costs	5,500	3,000	4,500	1,500
Trailer Licence Fees	-	-	-	-
Net Penalty on Tax Arrears	80,000	75,000	80,000	5,000
Land-Gain (Loss) on Sale	63,664	-	-	-
Gain/Loss Disposal of Assets	-	-	-	-
Capital Contributions	60,000	100,000	100,000	-
Annexation Compensation	-	-	-	-

**2024 Preliminary Budget
Grant and Taxation**

Total	209,164	178,000	184,500	6,500
Expenses				
Tax Enforcement/Miscellaneous				
Tax Enforcement - Legal		-	-	-
Tax Enforcement - Advertising	2,000	-	1,500	1,500
Tax Enforcement - Misc. Expense	6,000	4,000	5,000	1,000
Postage	12,000	15,000	15,000	-
Supplies and Stationery	2,000	3,000	2,500	(500)
SAMA Levy	147,860	142,158	150,000	7,842
Board of Revision	3,500	4,750	3,500	(1,250)
Tax Adjustments & Abatements	10,000	50,000	25,000	(25,000)
				-
Total	183,360	218,908	202,500	(16,408)
TOTAL Grant and Taxation REVENUES	16,694,150	16,763,521	17,560,639	797,118
TOTAL Grant and Taxation EXPENSES	183,360	218,908	202,500	(16,408)
Grant and Taxation Surplus / (Deficit)	16,510,790	16,544,613	17,358,139	813,526

**2024 Preliminary Budget
Utilities**

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Water Sales	140,000	110,000	110,000	-
Connection fees - NEW				
Industrial Park Revenue	140,000	110,000	110,000	-
Wages - General	4,000	5,000	5,000	-
Material and Supplies	20,000	8,000	20,000	12,000
Water Supply	80,000	75,000	80,000	5,000
Industrial Park Expenses	104,000	88,000	105,000	17,000
Industrial Park Surplus / (Deficit)	36,000	22,000	5,000	(17,000)
Water Sales - Battleford Trail	11,000	14,000	12,000	(2,000)
Battleford Trail - Connection Fees		-	-	-
Battleford Revenue	11,000	14,000	12,000	(2,000)
Material and Supplies - Battleford Trail		-	-	-
Water Supply - Battleford Trail	8,000	8,000	8,000	-
Admin/Sundry-Battleford Tr Wtr		-	-	-
Battleford Expenses	8,000	8,000	8,000	-
Battleford Surplus / (Deficit)	3,000	6,000	4,000	(2,000)
Water Sales	200,000	197,000	160,000	(37,000)
Connection Fees	5,000	-	-	-
Grasswood Water Revenue	205,000	197,000	160,000	(37,000)
Wages - General	18,000	15,000	17,000	2,000
Utilities	8,500	8,500	8,500	-
Material and Supplies	7,000	17,000	7,500	(9,500)
Water Supply	125,000	122,699	125,000	2,301
Other		-	-	-
Connection Fees		-	-	-
Grasswood Water Expenses	158,500	163,199	158,000	(5,199)
Grasswood Surplus / (Deficit)	46,500	33,801	2,000	(31,801)
Riverside Water Sales	125,000	130,000	96,000	(34,000)
Connection Fees			-	-
Riverside Water Revenue	125,000	130,000	96,000	(34,000)
Wages - General	21,000	15,000	20,000	5,000
Utilities	7,500	7,000	7,000	-

**2024 Preliminary Budget
Utilities**

Printed: 2023-12-13

Account Name	Forecast 2023	Budget 2023	Budget 2024	Change + (-)
Material and Supplies	11,000	15,000	15,000	-
Water Supply	100,000	100,000	100,000	-
Other		-	-	-
Connection Fees		-	-	-
Riverside Water Expenses	139,500	137,000	142,000	5,000
Riverside Water Surplus / (Deficit)	(14,500)	(7,000)	(46,000)	(39,000)
				-
Water Sales	200,000	230,000	200,000	(30,000)
Connection Fees		12,000	-	(12,000)
Casa Rio Water Revenue	200,000	242,000	200,000	(42,000)
Wages - General	20,000	15,000	18,000	3,000
Utilities	8,000	8,000	8,000	-
Material and Supplies	22,000	25,000	22,000	(3,000)
Water Supply	150,000	129,168	150,000	20,832
Other		-	-	-
Connection Fees		-	-	-
Casa Rio Water Expenses	200,000	177,168	198,000	20,832
Casa Rio Water Surplus / (Deficit)	-	64,832	2,000	(62,832)
Water Sales	300,000	267,100	290,100	23,000
Water Station Revenues	300,000	267,100	290,100	23,000
Wages - General	3,100	3,500	3,500	-
Utilities	1,700	1,500	1,600	100
Material and Supplies	16,000	8,700	10,700	2,000
Water Supply	125,000	186,000	184,000	(2,000)
Water Station Expenses	145,800	199,700	199,800	100
Water Station Surplus / (Deficit)	154,200	67,400	90,300	22,900
General Expenses				
Wages - General	500	200	200	-
Material and Supplies - General	75,000	10,000	60,000	50,000
General Expense Total	75,500	10,200	60,200	50,000

**2024 Preliminary Budget
Utilities**

Printed: 2023-12-13

Account Name	Forecast 2023	Budget 2023	Budget 2024	Change + (-)
North Well water cost	1,000	-	1,000	1,000
North Well water cost	78,000	88,000	78,000	(10,000)
33rd St Well water cost	70,000	70,000	70,000	-
West Well water cost				-
	184,000	186,000	184,000	(2,000)
Clarence Well utilities	800	700	800	100
North Well water utilities	-	-	-	-
33rd St Well water utilities	-	-	-	-
West Well water utilities	900	800	800	-
	1,700	1,500	1,600	100
Clarence Well maint / supp	2,500	2,500	2,500	-
North Well water maint / supp	10,000	2,500	5,000	2,500
33rd St Well water maint/supp	2,200	2,200	2,200	-
West Well water maint/supp	800	1,500	1,000	(500)
	15,500	8,700	10,700	2,000

**2024 Preliminary Budget
Environment and Public Health**

Printed: 2023-12-13

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>
Revenues				
Tree Planter Rental	200	100	200	100
Spraying - Custom Work	8,000	10,000	8,000	(2,000)
Weed Control - Contracted Work (new)			10,000	10,000
SARM Weed Control Grant	-	10,000	25,000	15,000
SARM Pest Control Grant	18,000	13,000	18,000	5,000
Landfill Dividend	-	100,000	-	(100,000)
Sale of Poison	45,000	15,000	50,000	35,000
Multi Material Recycling	45,000	66,000	66,000	-
Total	116,200	214,100	177,200	(36,900)
Expenses				
Wages - Pest Control	26,000	25,000	65,000	40,000
Material and Supplies	52,000	25,000	55,000	30,000
Contracted Services	4,000	5,000	4,000	(1,000)
EPH-Pest Control Expenses	82,000	55,000	124,000	69,000
Wages	125,000	150,000	136,656	(13,344)
Benefits	15,000	27,000	24,598	(2,402)
EPH - Wages - Equipment		-	-	-
Materials and Supplies	16,000	6,000	16,000	10,000
Chemicals	10,000	35,000	35,000	-
Contracted Services	6,000	1,500	10,000	8,500
Cell Phone Allowance	-	-	-	-
Training	12,000	3,000	3,000	-
Advertising	-	1,000	-	(1,000)
Fuel	-	13,000	-	(13,000)
UTV Repairs and Maintenance	15,000	-	15,000	15,000
Other - Sundry	-	100	-	(100)
EPH-Weed Control Expenses	199,000	236,600	240,254	3,654
Subtotal EPH Weed / Pest Control Expenses	281,000	291,600	364,254	72,654

**2024 Preliminary Budget
Environment and Public Health**

Printed: 2023-12-13

Account Name	Forecast 2023	Budget 2023	Budget 2024	Change + (-)
Revenues				
Wages	9,000	10,000	8,000	(2,000)
Contracted Services	6,500	5,000	6,000	1,000
EPH-General Waste Disposal Services Expenses	15,500	15,000	14,000	(1,000)
Contracted Services -Recycling-Osler		-	-	-
Contracted Services -Recycling-South Corman		-	-	-
Contracted Services -Recycling-33rd St Site	2,500	2,400	2,500	100
Contracted Services -Recycling-Langham Site	3,000	3,000	3,000	-
Contract-Recycling-North Landfill		-	-	-
Sundry-Environmental Services		-	-	-
Contracted Services -Recycling-Haight Shop	-	825	1,000	175
EPH-Contracted Recycling Services	5,500	6,225	6,500	275
Subtotal EPH Waste Disposal and Recycling Expenses	21,000	21,225	20,500	(725)
Amortization	14,000	18,572	18,000	(572)
Total	14,000	18,572	18,000	(572)
TOTAL Environment and Public Health REVENUE	116,200	214,100	177,200	(36,900)
TOTAL Environment and Public Health EXPENSES	316,000	331,397	402,754	71,357
Environment and Public Health Surplus / (Deficit)	(199,800)	(117,297)	(225,554)	(108,257)

**2024 Preliminary Budget
Hamlets**

Printed: 2023-12-13

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>	
Revenues					
Hamlet Provincial Revenue Sharing	229,648	205,000	240,000	35,000	
Property tax share	469,151	469,151	492,609	23,458	40% of taxes
Total	698,799	674,151	732,609	58,458	
Expenses					
Beaver Creek					
Asphalt Repair/Seal Coat		1,000	1,000	-	
Road Maintenance/Grading		-	-	-	
Snow Removal	2,747	2,700	2,800	100	
Dust Control		-	-	-	
Street Sweep	694	350	800	450	
Mowing	500	1,800	1,000	(800)	
Signs		250	-	(250)	
Wages		-	-	-	
Materials and Supplies		-	-	-	
Contracted Services		6,000	-	(6,000)	
Utilities		-	-	-	
Administration - Other		500	500	-	
Total	3,941	12,600	6,100	(6,500)	
Casa Rio					
Asphalt Repair/Seal Coat	2,410	2,000	-	(2,000)	
Road Maintenance/Grading		-	-	-	
Snow Removal	1,410	3,000	2,500	(500)	
Dust Control		-	-	-	
Street Sweep		350	300	(50)	
Mowing	1,590	1,200	800	(400)	
Signs		250	-	(250)	
Materials and Supplies		-	-	-	
Contracted Services	380	-	-	-	
Utilities		-	-	-	
Administration - Other		-	-	-	
Total	5,790	6,800	3,600	(3,200)	

**2024 Preliminary Budget
Hamlets**

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>		
Cathedral Bluffs						
Asphalt Repair/Seal Coat		6,000	-	(6,000)		
Road Maintenance/Grading		-	-	-		
Snow Removal	2,810	3,000	3,000	-		
Dust Control		-	-	-		
Street Sweep		200	600	400		
Mowing	1,200	1,400	1,400	-		
Signs		-	-	-		
Materials and Supplies		-	-	-		
Contracted Services	2,000	5,000	2,000	(3,000)		
Utilities		-	-	-		
Administration - Other		-	-	-		
Total	6,010	15,600	7,000	(8,600)		
Discovery Ridge						
Asphalt Repair/Seal Coat		-	-	-		
Road Maintenance/Grading	-	1,000	-	(1,000)		
Snow Removal	750	500	800	300		
Dust Control		-	-	-		
Street Sweep		500	200	(300)		
Mowing	750	150	500	350		
Signs		-	-	-		
Materials and Supplies		-	-	-		
Contracted Services	15,000	-	15,000	15,000		
Utilities		-	-	-		
Administration - Other		500	200	(300)		
Total	16,500	2,650	16,700	14,050		
Cedar Villa						
Asphalt Repair/Seal Coat	-	15,000	-	(15,000)		
Road Maintenance/Grading		-	-	-		
Snow Removal	450	1,800	500	(1,300)		
Dust Control		-	-	-		
Street Sweep	600	250	600	350		
Mowing		200	-	(200)		
Signs		100	-	(100)		
Materials and Supplies		-	-	-		

**2024 Preliminary Budget
Hamlets**

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>		
Contracted Services	15,000	24,000	12,000	(12,000)		
Utilities		-	-	-		
Administration - Other	-	1,000	500	(500)		
Total	16,050	42,350	13,600	(28,750)		
Eagle Ridge						
Asphalt Repair/Seal Coat	1,605	1,000	1,700	700		
Road Maintenance/Grading		-	-	-		
Snow Removal	1,500	1,200	1,500	300		
Dust Control		-	-	-		
Street Sweep	270	150	200	50		
Mowing	500	300	500	200		
Signs		-	-	-		
Materials and Supplies		-	-	-		
Contracted Services	7,000	8,750	7,000	(1,750)		
Utilities		-	-	-		
Administration - Other		-	-	-		
Total	10,875	11,400	10,900	(500)		
Furdale						
Asphalt Repair/Seal Coat	-	70,000	-	(70,000)		
Road Maintenance/Grading			-	-		
Snow Removal	2,500	3,000	2,500	(500)		
Dust Control		-	-	-		
Street Sweep	600	250	600	350		
Mowing	1,500	1,000	1,500	500		
Signs	125		125	125		
Materials and Supplies		-	-	-		
Contracted Services	21,100	45,000	21,100	(23,900)		
Utilities	150	100	150	50		
Administration - Other	600	250	300	50		
Total	26,575	119,600	26,275	(93,325)		
Merrill Hills						
Asphalt Repair/Seal Coat	-	10,000	-	(10,000)		
Road Maintenance/Grading		-	-	-		
Snow Removal	500	1,500	1,000	(500)		
Dust Control		-	-	-		

**2024 Preliminary Budget
Hamlets**

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>		
Street Sweep	600	100	750	650		
Mowing	-	1,200	-	(1,200)		
Signs	-	200	-	(200)		
Materials and Supplies		-	-	-		
Contracted Services	2,400	360	-	(360)		
Utilities		-	-	-		
Administration - Other		50	-	(50)		
Total	3,500	13,410	1,750	(11,660)		
Neuhorst						
Asphalt Repair/Seal Coat		10,000	-	(10,000)		
Road Maintenance/Grading		-	-	-		
Snow Removal	1,200	800	1,000	200		
Dust Control		-	-	-		
Street Sweep	150	100	150	50		
Mowing	200	650	-	(650)		
Signs	1,200	-	1,000	1,000		
Materials and Supplies	1,000	-	1,000	1,000		
Contracted Services	6,000	10,000	6,000	(4,000)		
Utilities	5,500	5,000	5,500	500		
Administration - Other	(200)	2,000	-	(2,000)		
Total	15,050	28,550	14,650	(13,900)		
River's Edge						
Asphalt Repair/Seal Coat		-	-	-		
Road Maintenance/Grading		-	-	-		
Snow Removal	500	500	500	-		
Dust Control		-	-	-		
Street Sweep	200	-	200	200		
Mowing	150	350	150	(200)		
Signs		-	-	-		
Materials and Supplies		-	-	-		
Contracted Services	5,000	15,000	5,000	(10,000)		
Utilities		-	-	-		
Administration - Other		-	-	-		
Total	5,850	15,850	5,850	(10,000)		

**2024 Preliminary Budget
Hamlets**

<u>Account Name</u>	<u>Forecast 2023</u>	<u>Budget 2023</u>	<u>Budget 2024</u>	<u>Change + (-)</u>		
Riverside						
Asphalt Repair/Seal Coat		-	-	-		
Road Maintenance/Grading		-	-	-		
Snow Removal	1,800	2,000	1,800	(200)		
Dust Control		-	-	-		
Street Sweep	750	350	350	-		
Mowing	1,200	2,000	1,500	(500)		
Signs	250	250	250	-		
Materials and Supplies		-	-	-		
Contracted Services	12,000	3,000	8,000	5,000		
Utilities		-	-	-		
Administration - Other		-	-	-		
Total	16,000	7,600	11,900	4,300		
TOTAL Hamlets EXPENSES	126,141	276,410	118,325	(158,085)		
Hamlets Surplus / (Deficit)	572,658	397,741	614,284	216,543		
INCLUDED IN ABOVE						
Beaver Creek - RM CUSTOM	6,100					
Casa Rio - RM CUSTOM	3,600					
Cathedral Bluffs - RM CUSTOM	5,000					
Discovery Ridge - RM CUSTOM	1,500					
Cedar Villa - RM CUSTOM	1,100					
Eagle Ridge - RM CUSTOM	3,900					
Furdale - RM CUSTOM	4,725					
Merrill Hills - RM CUSTOM	1,750					
Neuhorst - RM CUSTOM	3,150					
River's Edge - RM CUSTOM	850					
Riverside - RM CUSTOM	3,900					
Work Provided by the RM to the Hamlets	35,575					

**2024 Preliminary Budget
Proposed Tax Increase**

		Mill rate factor	Mill rate	Tax levy	7%	7%	7%	7%
Total Agriculture	256,234,680	1.48	5.4	2,047,827,562.56	5.778	2,191,175.49	8.55144	
Total Residential	1,240,389,180	0.84	5.4	5,626,405,320.48	5.778	6,020,253.69	4.85352	393,848.37
Total Commercial an	914,602,680	1.17	5.4	3,883,270,658.67	5.778	4,155,099.60	6.76026	
- Potash	299,966,615							
Total assessment without potash	2,111,259,925			<u>11,557,503.54</u>		<u>12,366,528.79</u>		
Hamlets								
Agricultural	6,270	1.48	5.4	50,109.84	5.778	53,617.53		
Residential	258,262,160	0.84	5.4	1,171,477,157.76	5.778	1,253,480,558.80		82,003.40
Commercial	213,775	1.17	5.4	1,350,630.45	5.778	1,445,174.58		
				<u>1,172,877.90</u>		<u>1,254,979.35</u>		
		703,726.74		12,730,381.44		13,621,508.14		
						<u>891,126.70</u> total		475,851.77 residential
						<u>127,303.81</u> per percent		

60% 738,913.08 RM
40% 492,608.72 Hamlets

	Annual	7%	7%
		Per month	
Tax increase per residential property # or residences			
For each percent increase		17.43	1.45
7% projected increase		122.01	10.17

**2024 Preliminary Budget
Capital Plan**

Department	Description	Amount	Funding	Net Cost		Addition to Amortization
Planning Projects						
	All projects are operating					\$ -
						\$ -
						\$ -
	Total Planning Capital Projects Budget	\$ -	\$ -	\$ -		\$ -
Public Works Projects						
Public Works	Rock Mulching Projects	\$ 230,000		\$ 230,000		\$ 46,000
Public Works	Water System Assessments	\$ 80,000		\$ 80,000		
Public Works	Riverside Water Loss Study	\$ 60,000		\$ 60,000		
Public Works	Roadway Assessment	\$ 175,000		\$ 175,000		
	Total PW Capital Projects Budget	\$ 545,000	\$ -	\$ 545,000		\$ 46,000
Public Works Capital Equipment						
		Amount	Trade-In	Net Cost		
Public Works	Grader (4WD)	\$ 580,000	\$ 140,000	\$ 440,000	G25	\$ 55,000
Public Works	Grader (4WD)	\$ 580,000	\$ 140,000	\$ 440,000	G26	\$ 55,000
Public Works	Grader (6WD)	\$ 645,000	\$ 160,000	\$ 485,000	G27	\$ 60,625
Public Works	Asphalt Packer	\$ 20,000	\$ -	\$ 20,000	P108	\$ 2,000
Public Works	Mower	\$ 30,000	\$ -	\$ 30,000	NEW	\$ 3,000
Public Works	Additional Warranty for Grader	\$ 25,000	\$ -	\$ 25,000	G28	\$ 3,125
	Total Public Works Capital Equipment	\$ 1,880,000	\$ 440,000	\$ 1,440,000		\$ 178,750
Environment & Public Health						
		Amount	Trade-In	Net Cost		
Public Works	UTV	\$ 30,000	\$ -	\$ 30,000	UTV2	\$ 3,000
	Total Enviro & Public Health Equipment	\$ 30,000	\$ -	\$ 30,000		
Corman Park Police Service						
Corman Park Police Service	Vehicle - 2024 Chev Tahoe PPV	\$ 111,503				New radar set, silent patrolman
Corman Park Police Service	Vehicle - 2024 Chev Tahoe PPV	\$ 103,700				Silent patrolman, cargo box,
Corman Park Police Service	CPIC in Car Install	\$ 37,500				
Corman Park Police Service	Body Armor replacement	\$ 7,250				Five members in 2024
Corman Park Police Service	i-Pro camera system, upgrade (six)	\$ 60,000				
	Total Police Capital Equipment	\$ 319,953	\$ -	\$ 319,953		\$ 63,991
Administration Capital						
Administration	Vehicle for Bylaw Officer	\$ 75,000				
Administration	Council chamber upgrades	\$ 40,000				includes lighting, additional projector screen/TV, acoustics, ne
Administration	Building upgrades (deficiencies)	\$ 65,000				
Administration	Sound proofing/control					
Administration	Plumbing (public washroom)					
Administration	Higher toilet paper holders					
Administration	Better faucets in washrooms					
Administration	Completion of office soundproofing from 2023	\$ 20,000				
	Total Administration Capital	\$ 200,000	\$ -	\$ 200,000		\$ 20,000
Total Capital Equipment Budget						
		\$ 2,974,953	440,000	\$ 2,534,953		\$ 311,741
Total Capital Budget						
				\$ 2,534,953		\$ 311,741

**2024 Preliminary Budget
Capital equipment information**

Public Works capital equipment	Identifier	Vehicle year	Warranty	Current hours of service	Current KM
Grader (4WD)	G25	2017	no	8992	
Grader (4WD)	G26	2017	no	7312	
Grader (6WD)	G27	2017	no	7420	
Asphalt Packer	P108	2012	no		
UTV	UTV2	2016	no	888	8266

**2024 Preliminary Budget
2023 Capital Plan for comparison**

Department	Description	Amount	Funding	Net Cost		Addition to Amortization
Public Works Projects						
Public Works	Range Road 3050 - 1.0 mile	\$ 1,400,000.00		\$ 1,400,000.00		\$ 56,000
Public Works	Lutheran Shop Concrete Pad for Salt Shed	\$ 135,000		\$ 135,000		\$ 9,000
Public Works	Lutheran Shop Building for Salt Shed	\$ 280,000		\$ 280,000		\$ 18,667
Public Works	Rock Mulching Projects	\$ 266,000		\$ 266,000		\$ 53,200
Total PW Capital Projects Budget		\$ 2,081,000	\$ -	\$ 2,081,000		\$ 136,867
Public Works Capital Equipment						
		Amount	Trade-In	Net Cost		
Public Works	Grader (4WD)	\$ 425,000	\$ 135,000	\$ 290,000	G22	\$ 36,250
Public Works	Grader (4WD)	\$ 425,000	\$ 135,000	\$ 290,000	G23	\$ 36,250
Public Works	Grader (4WD)	\$ 425,000	\$ 135,000	\$ 290,000	G24	\$ 36,250
Public Works	Tractor 50 HP (Post Pounder)	\$ 30,000	\$ 5,000	\$ 25,000	TR52	\$ 2,500
Public Works	Tractor 95 HP	\$ 205,000	\$ 20,000	\$ 185,000	TR60	\$ 18,500
Public Works	Heavy Truck (Freightliner Tandem)	\$ 250,000	\$ 20,000	\$ 230,000	TG35-07	\$ 23,000
Public Works	Heavy Truck (Mack - Gravel)	\$ 250,000	\$ 20,000	\$ 230,000	TG36	\$ 23,000
Public Works	1/2 Ton Truck	\$ 57,000	\$ 5,000	\$ 52,000	T17-12	\$ 5,200
Public Works	1 Ton Truck	\$ 66,000	\$ 5,000	\$ 61,000	T34	\$ 6,100
Public Works	1 Ton Truck	\$ 66,000	\$ 5,000	\$ 61,000	T37	\$ 6,100
Public Works	1 Ton Truck	\$ 66,000	\$ 5,000	\$ 61,000	T39	\$ 6,100
Public Works	Packer	\$ 270,000	\$ 10,000	\$ 260,000	S20	\$ 26,000
Public Works	Smooth Drum Roller	\$ 90,000	\$ 2,000	\$ 88,000	P104	\$ 8,800
Public Works	Mower	\$ 40,000	\$ 5,000	\$ 35,000	M93	\$ 3,500
Public Works	Garbage Trailer	\$ 25,000	\$ 5,000	\$ 20,000	TT50	\$ 2,000
Public Works	Belly Dump Gravel Trailer	\$ 80,000	\$ 5,000	\$ 75,000	TT53-05	\$ 7,500
Public Works	Zero turn mower	\$ 50,000	\$ -	\$ 50,000	New	\$ 5,000
Public Works	Enclosed trailer (for zero turn mowers)	\$ 30,000	\$ -	\$ 30,000	New	\$ 3,000
Public Works	Snow Plow Truck	\$ 465,000	\$ -	\$ 465,000	New	\$ 46,500
Total Public Works Capital Equipment		\$ 3,315,000	\$ 517,000	\$ 2,798,000		\$ 301,550
Environment & Public Health						
		Amount	Trade-In	Net Cost		
Total Enviro & Public Health Equipment		\$ -	\$ -	\$ -		
Corman Park Police Service						
Corman Park Police Service	Vehicle - 2023 Chev Tahoe PPV	\$ 80,490				
Corman Park Police Service	Vehicle - 2023 Chev Tahoe PPV	\$ 80,490				
Corman Park Police Service	Pistols	\$ 20,594				
Corman Park Police Service	Tasers	\$ 30,880			a 5-year pmt option exists for this item	
Corman Park Police Service	Patrol Rifle x 3	\$ 8,648				
Corman Park Police Service	RMS	\$ 50,000				
Total Police Capital Equipment		\$ 271,102	\$ -	\$ 271,102		\$ 54,220
Administration Capital						
Administration	Council chamber upgrades	\$35,000			includes lighting, additional projector screen/TV, acoustics, ne	
Administration	Building upgrades (deficiencies)					
Administration	Sound proofing/control	\$65,000				
Administration	Plumbing (public washroom)					
Administration	Higher toilet paper holders					
Administration	Better faucets in washrooms					
Administration	Automatic or remote control blinds					
Administration	Bathroom lighting					
Administration	Public "meeting" space - add doors/soundproof					
Administration	Whiteboards in all meeting spaces					
Administration	Showers/laundry in basement for CPPS	\$30,000				
Total Administration Capital		\$ 130,000	\$ -	\$ 130,000		\$ 13,000
Trade-In Equipment						
		Unit #	Mileage/Hours			
Total Capital Equipment Budget		\$ 3,716,102	517,000	\$ 3,199,102		\$ 368,770
Total Capital Budget				\$ 5,280,102		\$ 505,637