



AGENDA

Rural Municipality of Corman Park No. 344

Regular Council Meeting

Thursday, January 4, 2024

111 Pinehouse Drive, Saskatoon, SK

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1. Call to Order – 8:30 AM
2. Approval of Agenda
3. Declaration of Conflict of Interest
4. Public Works
 - a. CDI 24-001 – Public Works Gravel Crushing and Stockpiling tenders
5. Administration
 - a. CDI 24-002 – Preliminary 2024 Budget Review
6. Move to adjourn meeting and continue on January 5, 2024 at 8:30 a.m.

Subject

Award of Crushing and Stockpiling of Aggregates Tender.

Recommendation

THAT the 2024 Crushing and Stockpiling of Aggregates tender be awarded to Lafarge Canada Inc. in the amount of \$2,130,900.00 plus PST.

Background and Description

The 2024 Crushing and Stockpiling of Aggregates tender was publicly advertised on Sasktenders.ca website on November 22, 2023 and closed on December 7, 2023, at 2:00 PM. The tender includes traffic gravel for a total quantity of 40,000 m³. The aggregate will be used in the 2024 Gravel Program. The previous aggregate contract was awarded to Lafarge Canada.

The RM received 2 bids in total. The bids were received from Lafarge Canada Inc. and Langenburg Redi-Mix Ltd. as follows:

| Contractor Name | Bid Price Excluding Tax |
|---------------------|-------------------------|
| Lafarge Canada Inc. | \$ 2,130,900.00 |
| Bidder 2 | \$ 3,709,500.00 |

All bidders submitted a bid bond to accompany their bids.

For additional context, last year's gravel tender was awarded to Lafarge Canada Inc. for the amount of \$2,424,342.00. Although the project scope for this year is smaller and represents an overall reduction of \$293,442, the unit prices have increased by approximately 25% compared to last year's project.

Implications

Strategic: The RM typically hires an external contractor to have the aggregates sourced and stockpiled at four (4) RM locations, through a publicly advertised tender, to ensure aggregate is available for the maintenance of RM roadways.

Financial: Although Lafarge's bid represents an overall reduction of \$293,442 compared to last year's bid due to the smaller project scope, the unit prices have increased by approximately 25% compared to last year's project.

Policy/Legal: There are no policy/legal implications.

Communications: The RM will communicate bid results to all bidders.

Prepared by: Hayder Lateef, P.Eng. Senior Engineer

Reviewed by: Wade Gasmu, P.Eng. Director of Infrastructure and Public Works

Approved by: Jim Charlebois, RPP, MCIP, Acting Chief Administrative Officer

Alternatives To The Recommendation:

Over the past 5 years, the RM has tendered an average of 48,000 m³ of Traffic Gravel Type 106 (Traffic Gravel) per year. The RM currently has approximately 24,000 m³ of Traffic Gravel in its stockpile sites.

Option 1: Awarding the current contract and directing the contractor to crush 32,000 m³ (80% of the total quantity).

This option entails awarding the current tender to Lafarge Canada and reducing the quantity to 32,000 m³, which is 80% of the tendered quantity. The contract allows for the quantities to be reduced by 20% while maintaining the same bid prices. The anticipated cost saving from this change is estimated to be approximately \$420,000, resulting in a contract value of approximately \$1,700,000 plus PST.

| Advantages | Disadvantages |
|---|---|
| <ul style="list-style-type: none"> This will result in savings of approximately \$420,000. | <ul style="list-style-type: none"> This will result in higher crushing quantities for future years. This will result in lower stockpile volumes of Traffic Gravel at the end of 2024. |

Option 2: Awarding the contract for the full tendered quantity with a revised specification for Traffic Gravel that removes the Plasticity Index requirements.

This option entails awarding the current tender to Lafarge Canada and revising the specification for Traffic Gravel to remove the Plasticity Index requirements. The Plasticity Index measures the aggregate’s ability to hold water and is related to the amount of clay material present. The RM’s current specification requires a Plasticity Index of 6 or below. Removing the Plasticity Index specification will result in greater variability in the aggregate quality. Traffic Gravel with higher Plasticity Index will result in a road surface that retains more water, which results in a rougher driving surface in wet conditions.

The RM’s Traffic Gravel specifications were updated as part of a larger road standards update and were approved by Council during the November 20, 2017 Council Meeting.

The anticipated cost savings from this change is estimated to be \$350,000, resulting in a contract value of approximately \$1,800,000 plus PST. The savings are largely a result of the contractor being able to use a closer gravel pit which results in reduced hauling distance and material cost.

| Advantages | Disadvantages |
|---|---|
| <ul style="list-style-type: none"> This will result in savings of approximately \$350,000. | <ul style="list-style-type: none"> This is more likely to result in lower quality aggregates. Lower quality aggregates will likely result in more aggregates being used, which could also result in additional risk if the RM needs to purchase Traffic Gravel later in the year at a potentially higher price. |

Option 3: Awarding the current tender and directing the contractor to crush 32,000 m³ (80% of the total quantity) with a revised specification for Traffic Gravel that removes the Plasticity Index requirement.

This alternative option combines Alternative Options 1 and 2 to reduce the quantity by 20% and revise the specification to remove the Plasticity Index requirement.

| Advantages | Disadvantages |
|--|---|
| <ul style="list-style-type: none"> This will result in combined savings of approximately \$770,000. | <ul style="list-style-type: none"> This will result in higher crushing quantities for future years. This is more likely to result in lower quality aggregates. Lower quality aggregates will likely result in more aggregates being used, which could also result in additional risk if the RM needs to purchase Traffic Gravel later in the year at a potentially higher price. |

Option 4: Cancelling the current tender and re-tendering with reduced quantity.

This alternative option entails canceling the current tender and creating a new tender with less quantity. This will result in delays for this project, which in turn will result in higher unit costs due to the risk of hauling to the stockpile sites in late winter or early spring. Road bans are likely to be in effect in early spring; as a result, less volume per truck can be hauled on roads.

If this option is selected, it would take approximately a week to create a new tender with updated drawings. The tender would be advertised for 2 weeks. The received bids will then be evaluated, and a recommendation will be made to Council for approval. Since this project requires Council's approval, awarding this project will likely be delayed until the following Council meeting scheduled for February 26th, 2024.

| Advantages | Disadvantages |
|--|--|
| <ul style="list-style-type: none"> This allows for cost savings due to the reduction of quantities in the tender. | <ul style="list-style-type: none"> This will result in higher crushing quantities for future years. Canceling this tender and tendering a new contract will result in delays. Delays will likely result in higher unit costs due to the risk of hauling when road bans are in effect. |

Option 5: Cancelling the current tender and purchasing Traffic Gravel from aggregate suppliers when required.

This alternative option entails canceling the current tender and purchasing Traffic Gravel as required. Purchasing the Traffic Gravel later in the year presents a few risks to the RM as it's not likely for aggregate suppliers to stockpile the large quantities the RM requires. Aggregate suppliers typically do not stockpile Traffic Gravel Type 106. Aggregate suppliers are willing to accommodate such requests in the summer; however, they would require advanced notice from the RM in order to crush the Traffic Gravel quantity required, the timeline depends on their ongoing projects and aggregate needs. Based on past RM crushing projects, it can take up to

two months to crush the required Traffic Gravel quantity. Material testing is still required for this option in order to verify the quality of Traffic Gravel.

| Advantages | Disadvantages |
|---|--|
| <ul style="list-style-type: none"> • The RM can purchase traffic gravel on an as needed basis. | <ul style="list-style-type: none"> • There is a risk that the traffic gravel required by the RM may not be available when needed. • The cost will likely fluctuate based on availability and market demands. • Hauling fees are likely to be higher as contractors won't be able to haul at winter weights. |

Subject

2024 Preliminary Budget

Recommendation

THAT the 2024 preliminary budget package be reviewed, and Council provide direction to Administration to prepare a final budget that will be presented at the January 22, 2024, Regular Council meeting.

Background

Every municipality in Saskatchewan is required to pass an annual budget which outlines expected revenues and expenditures for the upcoming year. Administration has prepared a preliminary 2024 budget for Council's review and direction.

At the November 30, 2023 Special Administration Committee meeting, Administration presented the Committee with information on a number of financial factors that are influencing the preliminary 2024 budget as well as lessons from 2023, operating budget and staffing needs and the proposed 2024 projects and studies from each department.

Discussion

Section 155 of *The Municipalities Act (Act)* requires that a council shall adopt an operating and capital budget for each financial year. Section 156 of the *Act* requires the operating budget to include the estimated amount of each of the following expenditures and transfers by the council for a financial year:

- (a) The amount needed to provide for the operations of the municipality;
- (b) The amount needed to pay all debt obligations with respect to borrowings by the municipality;
- (c) the amount needed to meet the sums that the municipality is required, by statute, to raise by levying taxes or other amounts that the municipality is required to pay;
- (d) the amount to be transferred to reserves;
- (e) the amount to be transferred to capital;
- (f) the amount of any operating deficit incurred in the previous financial year;
- (g) the amount needed to acquire, construct, remove or improve capital property.

Section 156(2) states that council's operating budget is required to include the estimated amount of revenues from each of its sources of revenues and transfers.

Section 157(1) states that a council may prepare and adopt a capital works plan for a period of not less than five years, including the current year, showing the estimated capital cost of and the proposed sources of financing for each capital work for each year of the plan.

Administration has prepared a preliminary 2024 budget for Council's review, containing the following:

1. 2024 proposed operating budget

2. 2024 proposed capital equipment budget
3. 2024 proposed capital projects budget

2024 Preliminary Budget Overview

1. New Staff FTE Requests

Administration has reviewed the eight new staff positions outlined at the Nov. 30, 2023, Special Administrative Committee meeting and have prioritized them into 2024 and 2025/26 needs.

2024 Staff Needs:

1. Corporate Services: Intermediate Accountant
2. Administration / CAO Office: Legislative Officer
3. Public Works: Public Works Operations/Field position
4. Planning and Development: Planning Technician

Proposed 2025/26 Positions:

- a. Planning and Development - Regional Planner
- b. Corporate Services: Office/Facilities manager
- c. Public Works: Civil Engineering Technician

- The Bylaw Enforcement Officer has not been included as part of the list of new positions as it is proposed to end the contract services with the Commissionaires and convert that budget allocation into a dedicated Corman Park Bylaw Officer position. It will be included in the staff complement for Corporate Services.
- All new positions are budgeted from January 1st. They may not all be filled immediately, but it's important to recognize they will have an ongoing affect on subsequent year's budgets with some savings in the current year will come from the timing of filling the positions.

2. Council

The 2024 budget includes a 3% increase for the Reeve and Councillors and includes the cost of the fall 2024 election process. Other adjustments have been made to be more representative of actual costs and expenses than over the past few years. Overall, there has been a slight drop in total expenses.

3. Department Overviews

• Administration

The Administration budget has three FTE's, the Chief Administrative Officer (CAO), the CAO's assistant, and the new position of Legislative Officer.

The WCB premium for municipalities has a significant increase in 2024 and Municipal Insurance did not have a large enough budget in 2023 in comparison to actuals. The Contributions to Municipalities which Corman Park does annually were also not in the 2023 budget. The majority of the budget has remained relatively unchanged for 2024.

- **Corporate Services:**

Corporate Services includes the FTE complement from the 2023 budget, including two Customer Service Team members (CST) and the addition of the Intermediate Accountant position. Of the remaining two CST members, one is still included in the Planning budget and one is included in the Public Works budget.

The Bylaw Officer has been changed to a salaried position rather than continuing the current contract with the Commissionaires. There are a variety of bylaw enforcement and public nuisance issues that could be managed through the full enforcement process (including prosecution) by a Bylaw Officer on staff. This change has no affect on the budget, except a potential increase in bylaw fine revenue and enforcement.

There was no budget for lease rents in 2023 but nominal rents are collected from the Corman Park Police Services and the P4G Partnership, which is included in 2024.

- **Government and Legislation**

Government and Legislation was created in 2023 as a new department. However, with staffing changes early in 2023, it wasn't effectively implemented. As a result, the budget has been moved into the Corporate Services budget for 2024, and two of the budgeted FTE's are being moved to Administration in 2024.

- **Planning and Development:**

Planning and Development includes the FTE complement from the 2023 budget, including a Customer Service Team position, along with the addition of the Planning Technician position in 2024.

2023 Projects and Studies:

- Current 2023 projects budget amount to be carried forward to 2024: \$52,550
- Current projects 2024 remaining budget allocations: \$149,710
 - This amount is to fund the remainder of the approved project budgets from 2023

New 2024 Projects:

- MR Lands Valuation report: Full project budget \$90,000; 2024 request \$50,000
- Development Levy Bylaw: Full project budget \$125,000; 2024 request \$75,000
- Subdivision Design and Servicing Standards: Full project budget \$100,000; 2024 request \$40,000

The new projects are not anticipated to be started until mid-2024, based on the anticipated completion dates of the current projects. New project requests assumes the remaining project budgets will be included in the 2025 budget.

- **Infrastructure and Public Works:**

Infrastructure and Public Works includes the FTE complement from the 2023 budget with the addition of the Operations/Field position. The 2024 budget includes increases to

equipment maintenance, materials and supplies and wages at 5% to cover increases from inflation.

One additional staff position has been added to the operating budget, which is expected to be filled in the following way:

- 0.5 FTE to the Snow Removal Program.
- 0.5 FTE to the Mowing Program.

The addition to the Snow Removal Program will ensure that Corman Park has 6 grader operators to perform snow clearing operations in the winter season. Currently, there are only 5 grader operators working in the winter season.

The addition to the Mowing Program will assist with ensuring the ditches in the south area of the Municipality (particularly Division 2) are mowed with a higher frequency as opposed to the regular level of service. Regular mowing levels of service include completing a top cut (15ft wide) mow in all divisions twice per year and a full cut (from the edge of roadway to the property line) in four divisions once per year. The additional FTE will assist with adding 1-2 additional top cuts in the south area of the RM.

The Dust Control Pilot Program will be discontinued for 2024. Administration will ensure dust control is applied to gravel roads as per the Dust Control Policy and will assist ratepayers that choose to have dust control applied to the gravel roads adjacent to their property, including ensuring that the gravel road is prepared prior to the placement of the dust control product. Administration will also work with the local contractor to try to ensure their rates are not unnecessarily inflated beyond current rates.

Road stabilization projects for gravel roads has not been included in 2024.

New 2024 Projects:

- Rock Mulching: 2024 request \$230,000
 - Water System Assessments: 2024 request \$80,000
 - Riverside Water Loss Study: 2024 request \$60,000
 - Roadway Assessment: Full project budget \$350,000; 2024 request \$175,000
- Recreation
Municipal Reserve and Sask Lotteries Grant are net zero in the 2024 budget, and the other expenses are largely unchanged.
 - Protective Services
The CPPS budget is the same as what was passed by the Police Commission, and fire services costs are budgeted based on what we expect in an average year. If expenses are higher they are usually largely recoverable from ratepayers.

- **Taxation and Grants**
The preliminary budget includes a 7% tax increase. This is necessary to fund the shortfall seen in prior years from inflation and supply chain issues and to cover an anticipated 5% increase in staffing costs when the new Collective Bargaining Agreement (CBA) is finalized. It also includes the top 4 FTE's that are essential to the Municipality's operations. The projected 5% increase from a new CBA plus non-union staff equity will cost about \$226,850 (a 1.75% tax increase) and the new FTE's will cost approximately \$349,720 (a 2.75% tax increase). The remaining 2.5% increase is required for general inflation and supply chain issues.

A 7% tax increase will cost the residential ratepayer an average additional \$122 a year or \$10.17 a month.

Implications

| | |
|-----------------------------------|--|
| Strategic | The Municipality must follow legislation and maintain its fiduciary responsibility. |
| Financial | Refer to the Executive Summary section of this report. |
| Policy/Legal | Council is required to pass a budget for each financial year and cannot budget a deficit position. |
| Communication | As this is the preliminary budget, no communication is required. |
| Other Implications/Options | Council can make amendments to the preliminary budget. If that occurs, Administration will prepare a revised budget for Council approval at the January 22, 2024, Regular Council meeting. |

Executive Summary

2024 Budget Highlights

- The Governance and Legislation department created in 2023 was never fully implemented. The budget and it's FTE complement has been reassigned between Corporate Services and Administration.
- In prior years some expenses were moved between line items to stay within budget, which made it difficult to track actual costs. In 2023 this practice was discontinued in order to ensure Administration had an accurate knowledge of expenditures. As a result some budget categories were adjusted to reflect actuals, but this has not resulted in an increase in the budget overall.

- Inflation and supply chain issues created constraints, particularly for Infrastructure and Public Works; in 2024 Administration has allowed for increases to materials and supplies, where these pressures are felt the most.
- P4G has been removed from the budget except for the contributions the RM makes to P4G. The RM continues to do P4G accounting, but it will now be reflected as a separate cost center in 2024.

The 2024 is a breakeven budget, with no planned transfers to reserves except where required for Hamlets and Utilities that have a net zero affect on the RM's budget.

2024 Budget Number Highlights

The overall net new FTE request is 4.0, one each in Corporate Services, Administration, Planning and Development, and Infrastructure and Public Works. The net request is for \$349,720 including benefits.

- In addition to the new positions, the Collective Bargaining Agreement will be negotiated for 2024, and the budget includes a 5% increase for union positions as well as a 5% increase for out of scope, to match the equity provided in prior years. This increase is reflected in an overall increase of \$226,850. Council held to a 0% increase in 2023, and we have proposed a 3% increase for Council, for a total increase of \$2,055.
- The potash tax sharing amount depends on potash revenues earned and is set in April. The budgeted amount for 2023 was \$1,090,000. For 2024, the budgeted amount is estimated at \$1,125 000.
- The Saskatchewan Assessment Management Agency (SAMA) typically provides assessment numbers in March. The 2023 budget included a 3% increase in assessment, but a variety of factors, including assessment appeals, reduced this so that the RM did not collect the anticipated tax total for the year. In 2024, the Municipal Tax Levy has been calculated based on 2023 assessment numbers, so that there is potential to collect a small amount more due to assessment growth, but there is almost no risk of collecting less than was anticipated.

The 2023 budgeted revenues (without P4G) were \$22,234,822. For 2024, the total revenues are budgeted to be \$23,690,135, an increase of \$1,455,315. Tax increases account for \$684,643 of this total.

- The 2023 budgeted expenses (without P4G) were \$20,928,509. For 2024, total expenses are budgeted to be \$23,156,372, an increase of \$2,227,863. The new

positions add \$349,720, anticipated salary increases add \$228,905, CPPS salaries increased by \$129,000, and the rest are primarily due to inflation and supply chain issues. This is anticipated to result in a breakeven budget after transfers to and from the Hamlets and Utilities.

Administration is recommending a 7.0% property tax increase for 2024. Council held the increase to a maximum 3% in 2023 while inflation reached over 6%, and the cumulative pressures and need for additional staff due to service level increases and growth in Corman Park have been reflected in the current budget. The proposed 7% increase will cost the residential ratepayer an average additional \$122 a year, or \$10 a month.

2024 Borrowing and Debt

Currently there are six debenture loans. The first three are fully funded debentures meaning they are paid for by way of collecting levies.

| Project | Loan Rate | Total Debenture | Annual Payment (P+I) | Maturing Year |
|---|-----------|--------------------|----------------------|---------------|
| East Cory Property Owner's Share of the 2016 Local Improvements (East Cory Industrial Park – Road Pavement) | 2.90% | \$2,000,000 | \$233,266 | 2026 |
| Cathedral Bluffs Water Treatment Plant | 2.95% | \$1,900,000 | \$222,170 | 2029 |
| Riverside Estates Construction of 4.4km of Paved Surface | 1.65% | \$1,000,000 | \$109,298 | 2030 |
| Total | | \$4,900,000 | | |

East Cory Road Pavement project: \$2.0M was borrowed. The total project cost was \$2,408,316.80. Levies collected equal \$273,396.02 per year.

Cathedral Bluffs Water Treatment Plant: \$1.9M was borrowed. Repayment is made by the owners who benefit from it through tax levies in the amount of \$156,169 per year.

Riverside Estates Paved Surface project: \$1.0M was borrowed.

| Project | Loan Rate | Total Debenture | Annual Payment (P+I) | Maturing Year |
|---|-----------|--------------------|----------------------|---------------|
| RM Administration Office Expansion | 1.80% | \$1,500,000 | \$165,247 | 2030 |
| Clarence Avenue Road Construction (2.6 miles) | 2.50% | \$1,500,000 | \$171,388 | 2031 |
| Township Road 374 West Repaving Project | 4.20% | \$1,750,000 | \$217,913 | 2032 |
| Total | | \$4,750,000 | | |

The RM Administration Office Expansion, the Clarence Avenue Road Construction project, and Township Road 374 West debentures are funded by property taxes.

RM's Loan Balance as of December 31, 2023 with financing:

| | |
|------------------------------|-------------|
| December 31, 2022 Balance | \$7,405,949 |
| 2023 Loan Principal Payments | (910,122) |

December 31, 2023 Balance: \$6,495,827

Remaining Debt Capacity: 58%

There was no additional borrowing in 2023. Paying down debentures without additional borrowing in 2023 increased the RM's debt capacity from 51.42% in 2022 to 58% in 2023.

Administration has proceeded with debenture loans through the Municipal Financing Corporation of Saskatchewan (MFC) as they provide the most competitive interest rates. The MFC has been the provider of all the RM's previous financing arrangements.

Reserve Accounts:

The RM has 15 reserve accounts with balances as follows:

| Reserve Name | Balance |
|----------------------------------|-----------------------|
| Municipal Reserve Account | \$2,104,914.34 |
| NCFCA Fire Equipment | 18,923.03 |
| Gravel Reserve | 0.00 |
| Saddle Ridge | 200,000.00 |
| Haul Road Fees | 0.00 |
| Capital Equipment | 2,104,200.16 |
| Buildings | 0.00 |
| Roads/Infrastructure | 1,678,676.96 |
| Annexation Payments | 962,035.29 |
| Opimihaw Creek | 0.00 |
| RM Fire Reserve | 200,000.00 |
| Operating Admin | 0.00 |
| Operating Public Works | 0.00 |
| Operating Weed Control | 0.00 |
| Operating Police | 0.00 |
| Total | \$7,268,749.78 |

Administration had planned to review reserves and reserve policies in 2023 but other issues took priority. A review of reserves and overall funding plans will be undertaken in 2024.

Hamlets:

There are 11 hamlet reserves with balances as follows:

| Hamlet | Balance |
|--------------------------|-----------------------|
| Beaver Creek | 139,303.56 |
| Casa Rio | 474,630.57 |
| Cathedral Bluffs | 376,805.86 |
| Discovery Ridge | 82,750.85 |
| Cedar Villa | (296.77) |
| Eagle Ridge | 275,230.67 |
| Furdale | 241,409.05 |
| Merrill Hills | 43,690.10 |
| Neuhorst | (76,246.56) |
| River's Edge | 35,446.70 |
| Riverside Estates | 111,423.64 |
| Total | \$1,704,147.67 |

2024 Capital Budget Highlights

The total capital budget for 2024 is \$2,534,953.00. There is no borrowing required in 2024. These capital items will add \$311,740 to the amortization cost in 2025 and subsequent years.

Infrastructure and Public Works:

- 3 new graders and trading-in the 3 existing graders
- Extended warranty for 1 grader
- Asphalt packer
- Utility Vehicle (UTV)
- Speed Mower
- Water Assessment Report
- Roadway Assessment Report
- Riverside Water Loss Study

An overview of each of the above capital items is as follows:

- Public Works will have a total of five graders exceeding the 7500 operating hours in 2024, and therefore they will not have warranty in 2024. Three of the five graders were purchased in 2018, and two of the graders were purchased in 2019. Administration is proposing to purchase three new graders in 2024 to replace three graders purchased in 2018, which will be traded in as part of the purchase, in line with recent practice of the past several years. Of the two graders purchased in 2019, both will be kept and operated as per regular operations. Administration will purchase extended warranty for the one grader that is currently below the 7500 operating hour threshold. Administration will track maintenance costs for the other grader purchased in 2019 for future evaluations.

- A new asphalt packer is required to replace an existing packer that is more than 10 years old, is beyond its service life and is no longer cost-effective to repair and maintain.
- A replacement Utility Vehicle (UTV) is required as part of the Weed Spraying Program. The RM currently has two UTVs for the program, however one of them has a cracked frame that requires it to be replaced.
- A new mower has been identified to add to the fleet of mowers to provide the increased level of service required in the southern area of the RM. This unit will be a high-speed mower that will be pulled behind the tractor.
- A Water Assessment Report is included in the Capital Budget list to serve as a valuable resource for the RM of Corman Park. The report will provide detailed information on each of the RM's water systems to help with decision making regarding the operation, maintenance and future upgrades to the systems. The information gathered from the report will help drive the ten-year capital plan and ensure that reserves are funded sufficiently to cover costs associated with the upgrades.
- A Roadway Assessment Report will assess a list of priority roads and help drive future decisions with respect to identifying locations for upgrades to the roadway. Due to budget constraints, the assessment report will not assess every road in the RM, however the information provided by the report on priority roads will include the existing condition of the road, current usage of the road, and future serviceability in relation to development planning.
- Riverside Water Loss Study will investigate the water loss occurring on private property in the Riverside Hamlet. The intent of this study is to identify the source of water loss and develop a plan to remedy. The water loss is impacting the water system utility as it is currently losing money on an annual basis.
- The total capital for Infrastructure and Public Works and EPH in 2024 is \$2,015,000.

Corporate Services:

- Corporate Services is budgeting for a vehicle for the Bylaw Officer as a staff position rather than on contract. The Council Chamber upgrades planned for 2023 have been moved to 2024, along with building deficiencies that also were not completed in 2023, for a total of \$200,000.

Corman Park Police Services:

- CPPS is budgeting for the regular capital replacement of two vehicles a year, as well as body armor replacement, an i-Pro camera system upgrade, and CPIC installed in car, for a total of \$319,953.

2024 Capital Projects

| <u>Department</u> | <u>Description</u> | <u>Amount</u> | <u>Funding</u> | <u>Net Cost</u> | <u>Addition to Amortization</u> |
|---|--------------------------|--------------------|------------------|--------------------|---------------------------------|
| Public Works | | | | | |
| Capital Equipment | - | Amount | Trade-In | Net Cost | |
| | Grader 4WD | \$ 580,000 | \$ 140,000 | \$ 440,000 | \$ 55,000 |
| | Grader 4WD | 580,000 | 140,000 | 440,000 | \$ 55,000 |
| | Grader 6WD | 645,000 | 160,000 | 485,000 | \$ 60,625 |
| | Asphalt Packer | 20,000 | - | 20,000 | \$ 2,000 |
| | Mower | 30,000 | - | 30,000 | \$ 3,000 |
| | Warranty for 2019 Grader | 25,000 | - | 25,000 | \$ 3,125 |
| Total Public Works Capital Equipment | | \$1,880,000 | \$440,000 | \$1,440,000 | \$178,750 |

Attachments:

1. 2024 Preliminary Budget

Written by: Ruth Savage, BA, CPA, CMA, Comptroller

Written by: Jim Charlebois, RPP, MCIP, Acting Chief Administrative Officer

Owned by: Administration

Approved by: Jim Charlebois, RPP, MCIP, Acting Chief Administrative Officer

| General Governance (General Administration, Corporate Services, Governance & Legislation) | Planning & Development | Public Works | Recreation & Culture Services |
|--|-----------------------------------|-------------------------------|--|
| Corporate Services | Municipal Growth Management | Road Maintenance | Parks and Outdoor Facilities |
| Customer Service | Long Range Planning | Road Construction | Activity Events & Programs |
| Taxation and Assessment | Land Use Policy | Road Rehabilitation | Recreation Administration |
| Information & Technology | Development Review | Snow Removal | Grant programs |
| Human Resources | Zoning Regulations | Drainage | |
| Communications | Development and Building Permits | | |
| Financial Services | Regional Planning | | |
| Bylaw Enforcement | | | |
| | | | |
| | | | |
| Administration | Protective Services | Environmental Services | Utility |
| CAO Office | | | |
| Communications | Fire Services | Waste Collections | Utility Billing |
| Marketing | Crime Prevention | Recycling Services | Water Distribution |
| Elections | Traffic Enforcement | Pest Control | Water Monitoring & Safety |
| Policy | | Weed Control | |
| | | | |

**2024 Preliminary Budget
RM Summary**

Printed: 2023-12-13

| Account Category | Forecast 2023 | Budget 2023 | Budget 2024 |
|--|----------------------|--------------------|--------------------|
| Grant & Taxation | 16,694,150 | 16,763,521 | 17,560,639 |
| Planning & Development | 1,965,950 | 1,639,250 | 1,704,700 |
| Utilities | 981,000 | 960,100 | 868,100 |
| Infrastructure and Public Works | 580,500 | 635,000 | 603,075 |
| Protective Services | 1,122,000 | 1,147,000 | 1,468,164 |
| Hamlets | 229,648 | 205,000 | 732,609 |
| Environment & Public Health | 116,200 | 214,100 | 177,200 |
| Community Services (Recreation) | 1,430,651 | 480,651 | 305,651 |
| Corporate Services | 53,603 | 63,000 | 68,000 |
| Administration | 412,200 | 127,200 | 202,000 |
| TOTAL RM REVENUES | 23,585,902 | 22,234,822 | 23,690,138 |
| Account Category | Forecast 2022 | Budget 2023 | Budget 2024 |
| Infrastructure and Public Works | 10,888,400 | 10,947,019 | 11,587,961 |
| Protective Services | 3,374,000 | 3,963,006 | 3,879,617 |
| Administration | 1,074,600 | 436,004 | 1,550,322 |
| Planning & Development | 1,978,693 | 1,923,914 | 2,227,775 |
| Utilities | 921,099 | 836,830 | 957,300 |
| Hamlets | 126,141 | 276,410 | 118,325 |
| Corporate Services | 2,058,950 | 1,304,293 | 1,540,709 |
| Environment & Public Health | 316,000 | 331,397 | 402,754 |
| Council | 250,400 | 290,876 | 286,654 |
| Grant & Taxation | 183,360 | 218,908 | 202,500 |
| Community Services (Recreation) | 464,955 | 399,852 | 402,455 |
| TOTAL RM EXPENSES | 21,636,598 | 20,928,509 | 23,156,372 |
| RM SURPLUS / (DEFICIT) BEFORE TRANSFER TO / FROM RESERVES | 1,949,304 | 1,306,313 | 533,765 |
| TRANSFER TO / FROM RESERVES - REQUIRED | | | |
| Municipal Reserve (to) from Reserve | (1,060,000) | (175,000) | |
| Water Utility Transfer (to) from Reserve | (59,901) | (123,270) | 89,200 |
| Hamlet Fund Transfer (to) from Reserve | (572,658) | (397,741) | (614,284) |
| RM SURPLUS / (DEFICIT) AFTER REQUIRED RESERVE TRANSFERS | 256,745 | 610,302 | 8,682 |
| Capital Equipment Fund - Transfer to Reserve | - | | |
| Protective Services Fund (Police) - Transfer to Reserve | | (200,000) | |
| Road Fund - Transfer to Reserve | | (481,654) | |
| Transfer (to) from Sub Servicing Fee Reserve for eligible engineering fees | | | 700,000 |
| Subdivision Servicing Fees | (650,000) | (720,000) | (700,000) |
| Net Transfer to / from Reserves | (650,000) | (1,401,654) | - |
| RM OVERALL SURPLUS / (DEFICIT) | (393,255) | (791,352) | 8,682 |

**2024 Preliminary Budget
Corporate Services**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> | <u>2023 Budget from Gov & Leg</u> |
|----------------------------------|----------------------|--------------------|--------------------|---------------------|---|
| Revenues | | | | | |
| Tax Certificate Fees | 8,500 | 8,500 | 10,000 | 1,500 | |
| Office Services | 4,000 | 4,500 | 4,000 | (500) | |
| Minute Subscriptions | - | - | - | - | |
| Pound Fees | 1,500 | - | - | - | |
| Lease Rents | 24,603 | - | 24,000 | 24,000 | |
| Bylaw Fine Revenue | 15,000 | 50,000 | 30,000 | (20,000) | 50,000 |
| Total | 53,603 | 63,000 | 68,000 | 5,000 | |
| Expenses | | | | | |
| HR General | | | | | |
| HR Consulting Fees | 140,000 | 5,000 | 25,000 | 20,000 | |
| HR Legal Expense | 30,000 | 5,000 | 5,000 | - | |
| HR Advertising | 5,000 | 1,500 | 2,000 | 500 | |
| Total | 175,000 | 11,500 | 32,000 | 20,500 | |
| Administration | | | | | |
| Salaries | 1,193,471 | 808,055 | 832,423 | 24,368 | |
| Benefits | 165,000 | 145,450 | 149,836 | 4,386 | |
| Contracted Services | 195,166 | 97,500 | 100,000 | 2,500 | 20,000 |
| Training | 1,000 | 10,500 | 5,000 | (5,500) | 6,000 |
| Professional Memberships | | | 2,100 | 2,100 | |
| Legal Fees | 20,000 | 22,500 | 40,000 | 17,500 | 10,000 |
| Advertising | 2,500 | 3,500 | 3,500 | - | 1,000 |
| Public Relations | | 3,000 | | (3,000) | 3,000 |
| Audit Fees | 75,000 | 36,000 | 50,000 | 14,000 | |
| Mileage | 2,000 | 3,000 | 1,500 | (1,500) | |
| Travel/Accommodations | 1,000 | 4,000 | - | (4,000) | |
| Marketing / Promotions | 2,000 | - | - | - | 8,500 |
| Cash short over / under rounding | - 200 | - | 250 | 250 | |
| Other | 10,000 | 3,000 | 10,000 | 7,000 | |
| Total | 1,666,937 | 1,136,505 | 1,194,609 | 58,104 | |
| Office | | | | | |
| Telephone | 30,000 | 9,488 | 25,000 | 15,512 | 2,372 |
| Utilities | 20,000 | 10,000 | 15,000 | 5,000 | 2,000 |
| Postage | 9,000 | 6,000 | 7,000 | 1,000 | 1,500 |
| Courier | 300 | 300 | 300 | - | |
| Social Committee | 1,213 | - | 2,000 | 2,000 | |

**2024 Preliminary Budget
Corporate Services**

Printed: 2023-12-13

| Account Name | Forecast 2023 | Budget 2023 | Budget 2024 | Change + (-) | 2023 Budget |
|---|----------------------|--------------------|--------------------|---------------------|--------------------|
| Supplies and Stationery | 35,000 | 15,000 | 25,000 | 10,000 | |
| IT Hardware and supplies | 8,000 | 10,000 | 10,000 | - | |
| Communications | | 5,000 | | (5,000) | 5,000 |
| Office Maintenance | 14,000 | 19,500 | 15,000 | (4,500) | 4,500 |
| Total | 117,513 | 75,288 | 99,300 | 24,012 | |
| Technology/IT Equipment | | | | | |
| IT Operations - Office Software and email | 38,000 | 8,500 | 30,000 | 21,500 | 2,000 |
| Equip Contracts/Leases | 12,000 | 30,000 | 20,000 | (10,000) | |
| VADIM Maint/Programming | 27,500 | 27,500 | 27,500 | - | |
| Network/Backup/Maint | 12,000 | 15,000 | 15,000 | - | |
| Non-Capital Office Equipment | 10,000 | - | 10,000 | 10,000 | |
| Total | 99,500 | 81,000 | 102,500 | 21,500 | |
| Bylaw Enforcement | | | | | |
| Bylaw Enforcement Legal | 5,000 | 8,000 | 10,000 | 2,000 | 8,000 |
| Bylaw Enforcement Officer -now salary | 100,395 | 103,500 | 85,000 | (18,500) | 103,500 |
| Benefits | | | 15,300 | 15,300 | |
| Vehicle - fuel and oil | | | | - | |
| Pounds and Pound keepers | 2,000 | - | 2,000 | 2,000 | |
| Total | 107,395 | 111,500 | 112,300 | 800 | |
| Emergency Measures Organization | | | | | |
| EMO Contracted - Prov 911 | - | - | - | - | |
| EMO Training | - | - | - | - | |
| EMO Advertising | - | - | - | - | |
| Total | - | - | - | - | |
| TOTAL Corporate Services REVENUES | 53,603 | 63,000 | 68,000 | 5,000 | 50,000 |
| TOTAL Corporate Services EXPENSES | 2,058,950 | 1,304,293 | 1,540,709 | 236,416 | 177,372 |
| Corporate Services Surplus / (Deficit) | (2,005,347) | (1,241,293) | (1,472,709) | (231,416) | (127,372) |

**2024 Preliminary Budget
Administration**

| Account Name | Forecast 2023 | Budget 2023 | Budget 2024 | Change + (-) | 2023 Budget from Gov & Leg |
|---|----------------------|--------------------|--------------------|---------------------|---|
| Revenues | | | | | |
| Interest on Investments | 250,000 | 125,000 | 200,000 | 75,000 | |
| Hail Commission | 2,200 | 2,200 | 2,000 | (500) | |
| Other | | | - | (1,000) | |
| LAND-Gain (Loss) on Sale | 65,000 | - | - | - | |
| Gain/Loss Disposal of Assets | 95,000 | - | - | - | |
| Total | 412,200 | 127,200 | 202,000 | 74,800 | |
| Expenses | | | | | |
| Insurance and Administration | | | | | |
| Salaries | | | 340,000 | 340,000 | 125,000 |
| Benefits | | | 61,200 | 61,200 | 22,500 |
| Professional Memberships - NEW | | | 1,500 | 1,500 | |
| Municipal Insurance | 90,000 | 51,500 | 125,000 | 73,500 | |
| Vehicle Insurance | 1,600 | 1,500 | 1,500 | - | |
| Memberships - RM | 65,000 | 67,500 | 67,500 | - | |
| Worker's Compensation Levy | 75,000 | 49,000 | 104,622 | 55,622 | |
| Contribution to Municipalities | 400,000 | - | 400,000 | 400,000 | |
| Donations | 30,000 | 30,000 | 30,000 | - | |
| Facility Rental | 2,000 | 2,000 | 2,000 | - | |
| Total | 663,600 | 201,500 | 1,133,322 | 931,822 | |
| Banking | | | | | |
| Debenture Interest | 210,000 | 49,921 | 210,000 | 160,079 | |
| Bank Charges | 4,000 | 4,000 | 5,000 | 1,000 | |
| Total | 214,000 | 53,921 | 215,000 | 161,079 | |
| Amortization | | | | | |
| Land Improvement | 56,000 | 55,500 | 56,000 | 500 | |
| Buildings | 115,000 | 99,781 | 120,000 | 20,219 | |
| Equipment | 24,000 | 23,567 | 24,000 | 433 | |
| Vehicles | 2,000 | 1,735 | 2,000 | 265 | |
| Total | 197,000 | 180,583 | 202,000 | 21,417 | |
| TOTAL Administration REVENUES | 412,200 | 127,200 | 202,000 | 74,800 | |
| TOTAL Administration EXPENSES | 1,074,600 | 436,004 | 1,550,322 | 1,114,318 | |
| Administration Surplus / (Deficit) | (662,400) | (308,804) | (1,348,322) | (1,039,518) | (147,500) |

**2024 Preliminary Budget
Planning and Development**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|---|----------------------|--------------------|--------------------|---------------------|
| Revenues | | | | |
| P4G Planning District Administration | 400,000 | 200,000 | 200,000 | - |
| Building Permits | 700,000 | 525,000 | 700,000 | 175,000 |
| Discretionary/Development/Misc. Permits | 70,000 | 75,000 | 75,000 | - |
| Development Appeals Fees | 2,200 | 2,000 | 2,000 | - |
| Subdivision Service Fees | 650,000 | 720,000 | 650,000 | (70,000) |
| Legal Fee Reimbursement | 35,000 | 25,000 | 30,000 | 5,000 |
| Advertising Charge | 22,000 | 15,000 | 20,000 | 5,000 |
| Rezoning Fees | 23,000 | 15,000 | 20,000 | 5,000 |
| Pre-Move Inspections | 1,000 | 1,000 | 1,000 | - |
| PD-FC- Sundry Revenue | 1,000 | - | 1,500 | 1,500 |
| Engineering Consulting | - | - | - | - |
| Land Titles | 3,000 | 5,000 | 3,000 | (2,000) |
| Textual Amendments | 2,500 | - | 2,200 | 2,200 |
| Contracted-Planning-Consultants | - | - | - | - |
| Project & Studies | 56,250 | 56,250 | - | (56,250) |
| Total | 1,965,950 | 1,639,250 | 1,704,700 | 65,450 |
| Econ Development Corp | 12,813 | 12,813 | 12,813 | - |
| Total | 12,813 | 12,813 | 12,813 | - |
| Expenses | | | | |
| Salaries | 780,000 | 873,741 | 998,240 | 124,499 |
| Benefits | 163,800 | 163,336 | 179,683 | 16,347 |
| HR Advertising (new and not used in 2023) | - | 2,430 | 1,500 | (930) |
| Building Inspections | 400,000 | 300,000 | 400,000 | 100,000 |
| DPC Remuneration | 2,500 | 3,000 | 3,500 | 500 |
| Contracted Services - Consultants | 4,000 | - | - | - |
| Employee Training & Conferences | 5,600 | 15,000 | 15,000 | - |
| Legal Fees | 16,000 | 30,000 | 30,000 | - |
| Legal Fees - WWTP | 35,000 | - | 20,000 | 20,000 |
| Advertising | 24,000 | 20,000 | 25,000 | 5,000 |
| Development Appeals Board | 7,500 | 5,500 | 8,000 | 2,500 |
| Memberships | 8,000 | 8,245 | 7,500 | (745) |
| Telephone | 5,000 | 9,488 | 5,000 | (4,488) |
| Utilities | 2,500 | 7,000 | 2,500 | (4,500) |
| Postage | 5,000 | 2,500 | 4,000 | 1,500 |
| Supplies and Stationery | 7,500 | 2,000 | 4,000 | 2,000 |
| Office Maintenance | 20,000 | 19,000 | 19,000 | - |

**2024 Preliminary Budget
Planning and Development**

Printed: 2023-12-13

| Account Name | Forecast 2023 | Budget 2023 | Budget 2024 | Change + (-) |
|---|----------------------|--------------------|--------------------|---------------------|
| Software and licenses | 20,000 | 8,500 | 38,000 | 29,500 |
| Land Titles | 4,500 | 10,000 | 5,000 | (5,000) |
| Contracted Services - Engineering | 15,000 | 49,000 | - | (49,000) |
| DPC - Other | 2,040 | - | - | - |
| Planning - Other - Sundry | 1,000 | 500 | 1,000 | 500 |
| P4G Operating - RM | 5,440 | 77,511 | - | (77,511) |
| Project & Studies | 430,000 | 286,500 | 360,127 | 73,627 |
| P4G Project & Studies - RM costs | 1,500 | 17,850 | 87,912 | 70,062 |
| Total | 1,965,880 | 1,911,101 | 2,214,962 | 303,862 |
| TOTAL Planning & Development REVENUES | 1,965,950 | 1,639,250 | 1,704,700 | 65,450 |
| TOTAL Planning & Development EXPENSES | 1,978,693 | 1,923,914 | 2,227,775 | 303,862 |
| Planning & Development Surplus / (Deficit) - | 12,743 | (284,664) | (523,075) | (238,412) |

**2024 Preliminary Budget
Infrastructure and Public Works**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|---------------------------------------|----------------------|--------------------|--------------------|---------------------|
| Revenues | | | | |
| Dust Control | 55,000 | 30,000 | - | (30,000) |
| Asphalt Repair | - | - | - | - |
| Snow Removal | 6,000 | 20,000 | 30,000 | 10,000 |
| Custom Road Construction / Culverts | 125,000 | - | - | - |
| Mowing | 7,500 | 5,000 | 7,500 | 2,500 |
| Development Inspections - new | | | 1,000 | |
| Gravel Extraction Permits | 5,000 | 55,000 | 50,000 | (5,000) |
| Overweight Permits | 100,000 | 60,000 | 100,000 | 40,000 |
| Standard Approach Approval Permit | 9,000 | 5,000 | 9,000 | 4,000 |
| Haul Road Fees | 210,000 | 350,000 | 350,000 | - |
| Projects and Studies (new - not used) | 3,000 | 50,000 | - | (50,000) |
| Other - Sundry | 30,000 | 10,000 | 20,000 | 10,000 |
| Hamlet Custom Work Charge out | 30,000 | 50,000 | 35,575 | (14,425) |
| Total | 580,500 | 635,000 | 603,075 | (32,925) |
| Expenses | | | | |
| Administration | | | | |
| Salaries - Out of Scope | 800,000 | 690,000 | 846,242 | 156,242 |
| Benefits | 650,000 | 500,000 | 592,369 | 92,369 |
| Cell Phone Allowance (in-scope) | 18,000 | 14,000 | 18,000 | 4,000 |
| Employee Training | 5,000 | 16,500 | 5,000 | (11,500) |
| Telephone | 2,000 | 5,534 | 1,500 | (4,034) |
| Utilities | 2,000 | 3,000 | 2,000 | (1,000) |
| Professional Memberships | | | 2,500 | 2,500 |
| Postage | 500 | 2,500 | 500 | (2,000) |
| Supplies and Stationery | 6,500 | 3,500 | 6,000 | 2,500 |
| Office Maintenance | 11,000 | 10,000 | 10,000 | - |
| Software | 30,000 | 46,000 | 50,000 | 4,000 |
| Legal | 25,000 | 10,000 | 15,000 | 5,000 |
| Advertising | 300 | - | 300 | 300 |
| Meetings | 18,000 | 10,000 | 20,000 | 10,000 |
| Communications | 15,000 | 13,000 | 14,000 | 1,000 |
| GPS Software - Fleet Services | 50,000 | 8,000 | 40,000 | 32,000 |
| Other - Sundry | 10,000 | 1,000 | 2,000 | 1,000 |
| Total | 1,643,300 | 1,333,034 | 1,625,411 | 292,377 |

**2024 Preliminary Budget
Infrastructure and Public Works**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|---|----------------------|--------------------|--------------------|---------------------|
| Operating | | | | |
| Salaries - In Scope | 30,000 | 45,000 | 31,500 | (13,500) |
| Fleet Insurance | 90,000 | 93,500 | 95,000 | 1,500 |
| Fuel, Oil and equipment fluids | 1,000,000 | 1,000,000 | 1,000,000 | - |
| Safety - equipment and maintenance - NEW | | | 25,000 | 25,000 |
| Small Tools/Equipment | 9,000 | 6,000 | 8,000 | 2,000 |
| Total | 1,129,000 | 1,144,500 | 1,159,500 | 15,000 |
| Subtotal Administration and Operating Expenses | 2,772,300 | 2,477,534 | 2,784,911 | 307,377 |
| Grader Maintenance | | | | |
| Wages | 145,000 | 165,000 | 168,000 | 3,000 |
| Materials and Supplies | 85,000 | 90,000 | 87,500 | (2,500) |
| Contracted Services | 50,000 | 75,000 | 75,000 | - |
| Total | 280,000 | 330,000 | 330,500 | 500 |
| Heavy Equip Maintenance | | | | |
| Wages | 85,000 | 75,000 | 78,750 | 3,750 |
| Materials and Supplies | 210,000 | 80,000 | 157,500 | 77,500 |
| Materials and Supplies - contracted repairs - (don't use) | - | 60,000 | - | (60,000) |
| Contracted Services | 90,000 | 80,000 | 80,000 | - |
| Heavy Equipment Rental | 40,000 | 30,000 | 30,000 | - |
| Total | 425,000 | 325,000 | 346,250 | 21,250 |
| Light Truck Maintenance | | | | |
| Wages | 40,000 | 45,000 | 42,000 | (3,000) |
| Materials and Supplies | 10,000 | 30,000 | 10,000 | (20,000) |
| Contracted Services | 30,000 | 20,000 | 20,000 | - |
| Total | 80,000 | 95,000 | 72,000 | (23,000) |
| Heavy Truck Maintenance | | | | |
| Wages | 55,000 | 47,500 | 52,500 | 5,000 |
| Materials and Supplies | 50,000 | 40,000 | 40,000 | - |
| Materials and Supplies - contracted repairs (don't use) | 3,000 | 12,000 | - | (12,000) |
| Contracted Services | 10,000 | 10,000 | 10,000 | - |
| Total | 118,000 | 109,500 | 102,500 | (7,000) |

**2024 Preliminary Budget
Infrastructure and Public Works**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|--|----------------------|--------------------|--------------------|---------------------|
| Tractors/Mowers Maintenance | | | | |
| Wages | 37,000 | 37,000 | 36,750 | (250) |
| Materials and Supplies | 80,000 | 45,000 | 65,000 | 20,000 |
| Contracted Services | 2,500 | 5,000 | 3,000 | (2,000) |
| Total | 119,500 | 87,000 | 104,750 | 17,750 |
| Asphalt Equipment | | | | |
| Wages | 20,000 | 16,000 | 15,750 | (250) |
| Materials and Supplies | 4,500 | 6,500 | 6,000 | (500) |
| Contracted Services | 3,000 | 5,000 | 3,000 | (2,000) |
| Total | 27,500 | 27,500 | 24,750 | (2,750) |
| Miscellaneous Small Equipment Maintenance | | | | |
| Wages | 5,500 | 3,500 | 4,725 | 1,225 |
| Materials and Supplies | 4,500 | 11,000 | 4,000 | (7,000) |
| Contracted Services | 500 | 500 | 500 | - |
| Total | 10,500 | 15,000 | 9,225 | (5,775) |
| Cutting Edges, Batteries & Tire Repairs | | | | |
| Grader Blades | 90,000 | 85,000 | 90,000 | 5,000 |
| Batteries | 7,000 | 5,000 | 8,000 | 3,000 |
| Tire Repairs | 80,000 | 80,000 | 80,000 | - |
| Filters | 35,000 | 37,000 | 35,000 | (2,000) |
| Total | 212,000 | 207,000 | 213,000 | 6,000 |
| Subtotal Machinery Maintenance Expenses | 1,272,500 | 1,196,000 | 1,202,975 | 6,975 |
| Lutheran Road Shop | | | | |
| Wages - In-Scope | 50,000 | 25,000 | 47,250 | 22,250 |
| Materials and Supplies | 22,000 | 43,500 | 25,000 | (18,500) |
| Contracted Services | 11,000 | 12,000 | 10,000 | (2,000) |
| Telephone | 2,000 | 2,000 | 2,000 | - |
| Utilities | 40,000 | 30,000 | 35,000 | 5,000 |
| General Shop Supplies | 25,000 | 20,000 | 25,000 | 5,000 |
| Work Supplies | 32,000 | 40,000 | 30,000 | (10,000) |
| Total | 182,000 | 172,500 | 174,250 | 1,750 |

**2024 Preliminary Budget
Infrastructure and Public Works**

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|-------------------------|----------------------|--------------------|--------------------|---------------------|
| 33rd Street Shop | | | | |
| Wages | 7,500 | 750 | 7,350 | 6,600 |
| Materials and Supplies | 5,500 | 15,000 | 5,000 | (10,000) |
| Contracted Maintenance | 8,000 | 2,500 | 6,000 | 3,500 |
| Telephone | 750 | 750 | 750 | - |
| Commun Radio-Shop-WA | | - | - | - |
| Utilities | 12,000 | 9,000 | 10,000 | 1,000 |
| General Shop Supplies | - | - | - | - |
| Work Supplies | - | 250 | - | (250) |
| Total | 33,750 | 28,250 | 29,100 | 850 |
| Park Shop | | | | |
| Wages | 1,500 | 2,000 | 2,100 | 100 |
| Materials and Supplies | 3,300 | 3,500 | 5,000 | 1,500 |
| Contracted Maintenance | 4,200 | 2,000 | 3,500 | 1,500 |
| Telephone | 1,200 | 1,200 | 1,200 | - |
| Commun Radio-Shop-WA | - | - | - | - |
| Utilities | 7,500 | 5,000 | 6,000 | 1,000 |
| General Shop Supplies | 500 | - | - | - |
| Work Supplies | - | 250 | 250 | - |
| Total | 18,200 | 13,950 | 18,050 | 4,100 |
| Warman Shop | | | | |
| Wages | 2,500 | 500 | 2,625 | 2,125 |
| Materials and Supplies | 500 | 3,000 | 500 | (2,500) |
| Contracted Maintenance | 1,200 | 2,000 | 1,000 | (1,000) |
| Telephone | 1,200 | 1,000 | 1,000 | - |
| Commun Radio-Shop-WA | - | - | - | - |
| Utilities | 6,000 | 4,000 | 4,500 | 500 |
| General Shop Supplies | 500 | 500 | 500 | - |
| Work Supplies | - | - | - | - |
| Total | 11,900 | 11,000 | 10,125 | (875) |
| Haight Shop | | | | |
| Wages | 3,500 | 1,500 | 2,625 | 1,125 |
| Materials and Supplies | 4,000 | 10,000 | 5,000 | (5,000) |
| Contracted Maintenance | 7,000 | 1,850 | 6,000 | 4,150 |
| Telephone | 1,000 | 850 | 1,000 | 150 |

**2024 Preliminary Budget
Infrastructure and Public Works**

Printed: 2023-12-13

| Account Name | Forecast 2023 | Budget 2023 | Budget 2024 | Change + (-) |
|--|----------------------|--------------------|--------------------|---------------------|
| Commun Radio-Shop-WA | - | - | - | - |
| Utilities | 10,000 | 7,650 | 8,500 | 850 |
| General Shop Supplies | 500 | - | 250 | 250 |
| Work Supplies | | 500 | 500 | - |
| Total | 26,000 | 22,350 | 23,875 | 1,525 |
| <hr/> | | | | |
| Subtotal Shop Expenses | 271,850 | 248,050 | 255,400 | 7,350 |
| <hr/> | | | | |
| Dust Control | | | | |
| Wages - Dust Control | 1,750 | 1,000 | 1,575 | 575 |
| Dust Control - Contracted Services | 120,000 | 40,000 | 85,000 | 45,000 |
| Dust Control Chargebacks | - | 30,000 | - | (30,000) |
| Dust Control (Out of Scope) | 20,000 | 40,000 | - | (40,000) |
| Total | 141,750 | 111,000 | 86,575 | (24,425) |
| <hr/> | | | | |
| Seal Coat | | | | |
| Wages-Paving / Seal Coat | 50,000 | 60,000 | 60,000 | - |
| Material and Supplies - Paving / Seal Coat | 110,000 | 180,000 | 180,000 | - |
| Contracted Services -Seal Coat | - | 60,000 | - | (60,000) |
| Total | 160,000 | 300,000 | 240,000 | (60,000) |
| <hr/> | | | | |
| Road Maintenance | | | | |
| Wages-Road Maintenance | 600,000 | 560,000 | 577,500 | 17,500 |
| Contracted Road Maintenance | - | 30,000 | 20,000 | (10,000) |
| Material and Supply - Road Maintenance | - | 6,000 | 5,000 | (1,000) |
| Wages-Custom Work | 7,500 | 7,500 | 4,000 | (3,500) |
| Total | 607,500 | 603,500 | 606,500 | 3,000 |
| <hr/> | | | | |
| Asphalt Repair | | | | |
| Wages - Asphalt Repair | 100,000 | 105,000 | 105,000 | - |
| Materials and Supplies - Asphalt Repair | 90,000 | 50,000 | 100,000 | 50,000 |
| Line Painting | | | 20,000 | 20,000 |
| Materials & Supplies - SB90 | - | 175,000 | - | (175,000) |
| Contracted Services - Asphalt Repair | 50,000 | 50,000 | 15,000 | (35,000) |
| Total | 240,000 | 380,000 | 240,000 | (140,000) |

**2024 Preliminary Budget
Infrastructure and Public Works**

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|---|----------------------|--------------------|--------------------|---------------------|
| Snow Removal | | | | |
| Wages-Snow Removal | 130,000 | 140,000 | 210,000 | 70,000 |
| Materials and Supply - Snow Removal | 30,000 | 30,000 | 30,000 | - |
| Contracted-Snow Removal | 15,000 | 10,000 | 15,000 | 5,000 |
| Total | 175,000 | 180,000 | 255,000 | 75,000 |
| Road Authority/Right of Way | | | | |
| Maintenance Fee - Road Authority Rail Crossings | 18,000 | 15,000 | 16,000 | 1,000 |
| Right of Way Damages | 2,000 | 10,000 | 4,000 | (6,000) |
| Total | 20,000 | 25,000 | 20,000 | (5,000) |
| Subtotal Road Maintenance Expense | 1,344,250 | 1,599,500 | 1,448,075 | (151,425) |
| Gravel Stockpile | | | | |
| Wages - Gravel Stockpile Site | 5,500 | 8,000 | 7,875 | (125) |
| Gravel Inventory | | | - | - |
| Contracted Services - Gravel Stockpile Site | - | 90,000 | 5,000 | (85,000) |
| Total | 5,500 | 98,000 | 12,875 | (85,125) |
| Gravel Hauling and Crushing | | | | |
| Wages - Gravel Hauling | 90,000 | 90,000 | 94,500 | 4,500 |
| Mat/Sup-Gravel Supply | - | - | - | - |
| Gravel-Contracted Crushing | 2,000,000 | 1,850,000 | 2,300,000 | 450,000 |
| Contracted Engineering | 55,000 | 7,500 | 75,000 | 67,500 |
| Contracted Services - Gravel Hauling | 100,000 | 210,000 | 220,000 | 10,000 |
| Contracted Services - Crushing | - | 210,000 | - | (210,000) |
| Total | 2,245,000 | 2,367,500 | 2,689,500 | 322,000 |
| Subtotal PW Gravel Expense | 2,250,500 | 2,465,500 | 2,702,375 | 236,875 |
| Culvert Installation | | | | |
| Wages-Culvert Installation | 3,000 | 2,500 | 4,200 | 1,700 |
| Material and Supplies-Culverts | 20,000 | 20,000 | 25,000 | 5,000 |
| Contracted Culverts Installation | 20,000 | 40,000 | 5,000 | (35,000) |
| Total | 43,000 | 62,500 | 34,200 | (28,300) |

**2024 Preliminary Budget
Infrastructure and Public Works**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|---|----------------------|--------------------|--------------------|---------------------|
| Flood Repair | | | | |
| Wages - Flood Repair | 1,000 | 1,000 | 1,000 | - |
| Materials & Supplies - Flood Repair | 500 | 500 | - | (500) |
| Contracted-Flood Repair | | 4,000 | - | (4,000) |
| Wages -EFRDP Flood Repair | 10,000 | - | 10,000 | 10,000 |
| Contracted-Flood Prevention/Mitigation | 4,000 | 20,000 | 15,000 | (5,000) |
| Total | 15,500 | 25,500 | 26,000 | 500 |
| | | | | - |
| Subtotal Flood & Water Control Expenses | 58,500 | 88,000 | 60,200 | (27,800) |
| Road Construction | | | | - |
| Wages - Road Construction | 300,000 | 315,000 | 315,000 | - |
| Material and Supplies - Road Construction | 35,000 | 35,000 | 20,000 | (15,000) |
| Contracted Services - Road Construction | | - | - | - |
| Transfer Const to Asset | | - | - | - |
| Total | 335,000 | 350,000 | 335,000 | (15,000) |
| Engineering Fees | | | | |
| Engineering Fees- General | 15,000 | 20,000 | 15,000 | (25,000) |
| Total | 15,000 | 20,000 | 15,000 | (25,000) |
| Subtotal Road Construction and Engineering Expense | 350,000 | 370,000 | 350,000 | (40,000) |
| Mowing | | | | |
| Wages - Mowing | 120,000 | 155,000 | 158,000 | 3,000 |
| Materials and Supplies - Mowing | | - | - | - |
| Contracted Services - Mowing | 2,500 | 2,500 | 2,500 | - |
| Total | 122,500 | 157,500 | 160,500 | 3,000 |
| Fencing | | | | |
| Wages - Fencing | 2,000 | 2,000 | 525 | (1,475) |
| Materials and Supplies - Fencing | 14,000 | 15,000 | 20,000 | 5,000 |
| Contracted Services - Fencing | - | 15,000 | 8,000 | (7,000) |
| Total | 16,000 | 32,000 | 28,525 | (3,475) |

**2024 Preliminary Budget
Infrastructure and Public Works**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|--|----------------------|---------------------|---------------------|---------------------|
| Road Signs | | | | |
| Wages - Road Signs | 45,000 | 35,000 | 45,000 | 10,000 |
| Materials and Supplies - Road Signs | 40,000 | 35,000 | 40,000 | 5,000 |
| Total | 85,000 | 70,000 | 85,000 | 15,000 |
| Subtotal Mowing Fencing and Signage Expenses | 223,500 | 259,500 | 274,025 | 14,525 |
| Amortization | | | | |
| Buildings | 113,000 | 113,057 | 115,000 | 1,943 |
| Equip | 902,000 | 901,902 | 925,000 | 23,098 |
| Vehicles | 160,000 | 159,304 | 170,000 | 10,696 |
| Linear | 1,170,000 | 1,068,672 | 1,300,000 | 231,328 |
| Subtotal Amortization | 2,345,000 | 2,242,935 | 2,510,000 | 267,065 |
| TOTAL Infrastructure and Public Works REVENUES | 580,500 | 635,000 | 603,075 | (31,925) |
| TOTAL Infrastructure and Public Works EXPENSES | 10,888,400 | 10,947,019 | 11,587,961 | 640,942 |
| Infrastructure and Public Works Surplus / (Deficit) | (10,307,900) | (10,312,019) | (10,984,886) | (673,867) |

**2024 Preliminary Budget
Council**

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|-------------------------------------|----------------------|--------------------|--------------------|---------------------|
| Expenses | | | | |
| Reeve Attending Office | 16,500 | 16,800 | 17,304 | 504 |
| Reeve - Mileage | 700 | 1,200 | 1,200 | - |
| Council Meeting - Indemnity | 110,000 | 110,625 | 113,300 | 2,675 |
| Benefits | 8,000 | 11,330 | 10,000 | (1,330) |
| Council Meetings - Mileage | 8,500 | 3,000 | 9,000 | 6,000 |
| Committee Meeting - Indemnity | 70,000 | 83,850 | 72,100 | (11,750) |
| Committee Meetings - Mileage | 2,500 | 4,000 | 4,000 | - |
| Communication Allowance | 15,000 | 16,480 | 15,000 | (1,480) |
| Indemnity-Convention | 9,000 | 10,300 | 10,000 | (300) |
| Council Remuneration Expense | 240,200 | 257,585 | 251,904 | (5,681) |
| Consulting Fees | - | 5,000 | 5,000 | - |
| Legal Fees | 1,000 | 5,000 | 5,000 | - |
| Council Advertising | - | - | - | - |
| Convention - Mileage | 3,500 | 4,500 | 4,500 | - |
| Accom/Travel | 100 | 4,000 | 1,500 | (2,500) |
| Training/professional development | - | 5,000 | 5,000 | - |
| Postage | 100 | 4,000 | 500 | (3,500) |
| Public Meeting/Facility Rental | - | - | - | - |
| Other Expense - Sundry | 5,500 | 5,791 | 6,000 | 209 |
| Council General Expenses | 10,200 | 33,291 | 27,500 | (5,791) |
| Elections | | | | |
| Elections - Poll Clerks | - | - | 4,000 | 4,000 |
| Elections - Advertising | - | - | 2,500 | 2,500 |
| Elections - Facility Rental | - | - | 250 | 250 |
| Elections - Ballots/Sundry | - | - | 500 | 500 |
| Total | - | - | 7,250 | 7,250 |
| TOTAL Council EXPENSES | 250,400 | 290,876 | 286,654 | (4,222) |
| Council Surplus / (Deficit) | (250,400) | (290,876) | (286,654) | 4,222 |

**2024 Preliminary Budget
Recreation**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|---------------------------------------|----------------------|--------------------|--------------------|---------------------|
| Revenues | | | | |
| Sask Lotteries Funds | 30,651 | 30,651 | 30,651 | - |
| Municipal Reserve Fee | 1,400,000 | 275,000 | 275,000 | - |
| Withdrawal from reserve | | 175,000 | - | 175,000 |
| Total | 1,430,651 | 480,651 | 305,651 | 175,000 |
| Expenses | | | | |
| Community Halls - Municipal | - | 1,000 | 1,000 | - |
| Regional Library Levy | 80,000 | 77,297 | 80,000 | (2,703) |
| Inter-Municipal Recreation Grant | 14,304 | 14,304 | 14,304 | - |
| General Expenses - Parks | - | 1,600 | 1,500 | 100 |
| General Expenses - Rec Facilities | - | - | - | - |
| Municipal Reserve Funds Paid Out | 340,000 | 275,000 | 275,000 | - |
| Sask Lotteries Funds Paid Out | 30,651 | 30,651 | 30,651 | - |
| Total | 464,955 | 399,852 | 402,455 | (2,603) |
| TOTAL Recreation REVENUES | 1,430,651 | 480,651 | 305,651 | 175,000 |
| TOTAL Recreation EXPENSES | 464,955 | 399,852 | 402,455 | (2,603) |
| Recreation Surplus / (Deficit) | 965,696 | 80,799 | (96,804) | 177,603 |

**2024 Preliminary Budget
Protective Services**

Printed: 2023-12-13

| Account Name | Forecast 2023 | Budget 2023 | Budget 2024 | Change + (-) |
|--|----------------------|--------------------|--------------------|---------------------|
| CPPS Revenues | | | | |
| SaskJustice | 650,000 | 650,000 | 750,000 | 100,000 |
| Sundry Revenue | 25,000 | - | - | - |
| PS-FC-Bylaw Enforcement Revenue | 8,000 | 50,000 | 35,000 | (15,000) |
| PS-OTH-Sundry Revenue (Police) | 4,000 | | - | - |
| | | | | - |
| CPPS Grants | | | | |
| PS-SGI High Visibility Enforcement Grant | 10,000 | 22,000 | 30,000 | 8,000 |
| | | | | - |
| Total | 697,000 | 722,000 | 815,000 | 93,000 |
| Fire Protection Revenues | | | | |
| Fire Protection Fees | 425,000 | 425,000 | 653,164 | 228,164 |
| Expenses | | | | |
| Administration | | | | |
| Salaries | 1,150,000 | 1,340,755 | 1,445,640 | 104,885 |
| Benefits | 241,500 | 308,375 | 332,497 | 24,122 |
| Police Commission Remuneration | 16,000 | 7,000 | 14,000 | 7,000 |
| Extraordinary Items | 500 | - | - | - |
| Police Projects | 1,500 | 5,000 | 4,000 | (1,000) |
| Legal | - | 25,000 | 25,000 | - |
| Clothing/Accessories | 15,000 | 25,000 | 20,000 | (5,000) |
| Equipment | 22,000 | 22,000 | 18,290 | (3,710) |
| Training | 12,000 | 15,000 | 15,000 | - |
| Travel | 1,000 | 5,000 | 5,000 | - |
| Investigational | | - | - | - |
| Other | 12,000 | 5,000 | 5,000 | - |
| Total | 1,447,500 | 1,758,130 | 1,884,427 | 126,297 |
| Bylaw Collections Surcharge | 1,000 | 1,000 | 1,000 | - |

**2024 Preliminary Budget
Protective Services**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|---|----------------------|--------------------|--------------------|---------------------|
| Information Technology/Office | | | | |
| Office Telephone | 6,500 | 6,500 | 7,000 | 500 |
| Comm - Dispatch Fees | 2,000 | 6,000 | 13,670 | 7,670 |
| Cellular Expenses | 14,000 | 15,000 | 15,000 | - |
| Occupancy Costs | 12,000 | 12,000 | 12,000 | - |
| Information Technology | 64,000 | 60,000 | 66,520 | 6,520 |
| Admin Stationery | 10,000 | 9,000 | 11,000 | 2,000 |
| Total | 109,500 | 108,500 | 125,190 | 16,690 |
| Vehicle | | | | |
| Vehicle Insurance | 12,000 | 13,000 | 14,000 | 1,000 |
| Vehicle Fuel | 125,000 | 140,000 | 140,000 | - |
| Vehicle Maintenance | 55,000 | 60,000 | 55,000 | (5,000) |
| Equipment - Supplies | 10,000 | 10,000 | 15,000 | 5,000 |
| Total | 202,000 | 223,000 | 224,000 | 1,000 |
| Total CPPS Expenses | 1,650,500 | 2,090,630 | 2,234,617 | 143,987 |
| CPPS Revenues less Expenses | (953,500) | (1,368,630) | (1,419,617) | (50,987) |
| RCMP/Other | | | | |
| RCMP Levy | 520,000 | 475,000 | 550,000 | 75,000 |
| Protective Services - Other | - | - | - | - |
| Total | 520,000 | 475,000 | 550,000 | 75,000 |
| Total Policing | 2,279,000 | 2,565,630 | 2,784,617 | 218,987 |
| Fire Protection | | | | |
| Wages-Fire Protection | - | - | - | - |
| Fire Service Dispatch Fees | 25,000 | 15,000 | 25,000 | 10,000 |
| Volunteer Fire Brigade | - | - | - | - |
| Fire Service Fees - Industrial | 400,000 | 573,948 | 400,000 | (173,948) |
| Fire Service Fees - Non Industrial | 500,000 | 650,000 | 500,000 | (150,000) |
| North Fire Chiefs Association | 25,000 | 25,000 | 25,000 | - |
| Equipment & Maintenance - Fire Protection | - | - | - | - |
| Total Fire Protection | 950,000 | 1,263,948 | 950,000 | (313,948) |

**2024 Preliminary Budget
Protective Services**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|--|----------------------|--------------------|--------------------|---------------------|
| Amortization | | | | |
| Equipment | 30,000 | 22,794 | 30,000 | 7,206 |
| Vehicles | 115,000 | 110,634 | 115,000 | 4,366 |
| Total | 145,000 | 133,428 | 145,000 | 11,572 |
| Total Policing and Fire Protection | 3,374,000 | 3,963,006 | 3,879,617 | (83,390) |
| TOTAL Protective Services REVENUES | 1,122,000 | 1,147,000 | 1,468,164 | 321,164 |
| TOTAL Protective Services EXPENSES | 3,374,000 | 3,963,006 | 3,879,617 | (83,390) |
| Protective Services Surplus / (Deficit) | (2,252,000) | (2,816,006) | (2,411,453) | 404,554 |

**2024 Preliminary Budget
Grant and Taxation**

| Account Name | Forecast 2023 | Budget 2023 | Budget 2024 | Change + (-) |
|---------------------------------------|----------------------|--------------------|--------------------|---------------------|
| Revenues | | | | |
| Tax Levy | | | | |
| Municipal Tax Levy | 12,730,851 | 12,913,409 | 13,598,052 | 684,643 |
| Cathedral Bluffs Frontage Levy | 156,170 | 156,180 | 156,180 | - |
| East Cory Local Improvement Levy | 274,396 | 274,396 | 274,396 | - |
| Beaver Creek Frontage Levy | 29,580 | 63,232 | 29,580 | (33,652) |
| Merrill Hills Frontage Levy | 29,872 | 29,600 | 29,872 | 272 |
| Cedar Villa Frontage Levy | - | - | - | - |
| TX-Potash Fire Levy | 42,295 | 43,000 | 44,000 | 1,000 |
| TX-Amusement Taxes | - | - | - | - |
| Eagle Ridge Frontage Levy | 39,923 | 39,923 | 39,923 | - |
| Casa Rio Frontage Levy | 18,179 | 18,180 | 18,180 | 0 |
| Total | 13,321,266 | 13,537,920 | 14,190,183 | 652,263 |
| Grant In Lieu | | | | |
| Fed Govt Grants in Lieu of Taxes | 7,725 | 7,725 | 9,664 | 1,939 |
| Prov Govt Grants in Lieu of Taxes | 17,136 | 17,136 | 13,792 | (3,344) |
| Tax Loss Compensation (TLE) | 11,330 | 11,330 | 12,500 | 1,170 |
| Total | 36,191 | 36,191 | 35,956 | (235) |
| Grants and Transfer Payments | | | | |
| Potash Tax Sharing | 1,126,123 | 1,090,000 | 1,125,000 | 35,000 |
| Clearing the Path Grant | - | 45,000 | 40,000 | (5,000) |
| Provincial Operating Grant (MRS) | 1,500,853 | 1,348,507 | 1,500,000 | 151,493 |
| Federal Community Building Fund Grant | 500,000 | 486,203 | 485,000 | (1,203) |
| Water Control Project Subsidy Grant | 553 | - | - | - |
| MEEP Grant | - | - | - | - |
| Federal Summer Student Grant | - | 18,000 | - | (18,000) |
| Targeted Strategies Grant | - | 23,700 | - | (23,700) |
| Total | 3,127,529 | 3,011,410 | 3,150,000 | 138,590 |
| Tax Enforcement/Miscellaneous | | | | |
| Tax Enforcement Costs | 5,500 | 3,000 | 4,500 | 1,500 |
| Trailer Licence Fees | - | - | - | - |
| Net Penalty on Tax Arrears | 80,000 | 75,000 | 80,000 | 5,000 |
| Land-Gain (Loss) on Sale | 63,664 | - | - | - |
| Gain/Loss Disposal of Assets | - | - | - | - |
| Capital Contributions | 60,000 | 100,000 | 100,000 | - |
| Annexation Compensation | - | - | - | - |

**2024 Preliminary Budget
Grant and Taxation**

| Total | 209,164 | 178,000 | 184,500 | 6,500 |
|---|-------------------|-------------------|-------------------|-----------------|
| Expenses | | | | |
| Tax Enforcement/Miscellaneous | | | | |
| Tax Enforcement - Legal | | - | - | - |
| Tax Enforcement - Advertising | 2,000 | - | 1,500 | 1,500 |
| Tax Enforcement - Misc. Expense | 6,000 | 4,000 | 5,000 | 1,000 |
| Postage | 12,000 | 15,000 | 15,000 | - |
| Supplies and Stationery | 2,000 | 3,000 | 2,500 | (500) |
| SAMA Levy | 147,860 | 142,158 | 150,000 | 7,842 |
| Board of Revision | 3,500 | 4,750 | 3,500 | (1,250) |
| Tax Adjustments & Abatements | 10,000 | 50,000 | 25,000 | (25,000) |
| | | | | - |
| Total | 183,360 | 218,908 | 202,500 | (16,408) |
| TOTAL Grant and Taxation REVENUES | 16,694,150 | 16,763,521 | 17,560,639 | 797,118 |
| TOTAL Grant and Taxation EXPENSES | 183,360 | 218,908 | 202,500 | (16,408) |
| Grant and Taxation Surplus / (Deficit) | 16,510,790 | 16,544,613 | 17,358,139 | 813,526 |
| | | | | |
| | | | | |

**2024 Preliminary Budget
Utilities**

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|--|----------------------|--------------------|--------------------|---------------------|
| Water Sales | 140,000 | 110,000 | 110,000 | - |
| Connection fees - NEW | | | | |
| Industrial Park Revenue | 140,000 | 110,000 | 110,000 | - |
| Wages - General | 4,000 | 5,000 | 5,000 | - |
| Material and Supplies | 20,000 | 8,000 | 20,000 | 12,000 |
| Water Supply | 80,000 | 75,000 | 80,000 | 5,000 |
| Industrial Park Expenses | 104,000 | 88,000 | 105,000 | 17,000 |
| Industrial Park Surplus / (Deficit) | 36,000 | 22,000 | 5,000 | (17,000) |
| Water Sales - Battleford Trail | 11,000 | 14,000 | 12,000 | (2,000) |
| Battleford Trail - Connection Fees | | - | - | - |
| Battleford Revenue | 11,000 | 14,000 | 12,000 | (2,000) |
| Material and Supplies - Battleford Trail | | - | - | - |
| Water Supply - Battleford Trail | 8,000 | 8,000 | 8,000 | - |
| Admin/Sundry-Battleford Tr Wtr | | - | - | - |
| Battleford Expenses | 8,000 | 8,000 | 8,000 | - |
| Battleford Surplus / (Deficit) | 3,000 | 6,000 | 4,000 | (2,000) |
| Water Sales | 200,000 | 197,000 | 160,000 | (37,000) |
| Connection Fees | 5,000 | - | - | - |
| Grasswood Water Revenue | 205,000 | 197,000 | 160,000 | (37,000) |
| Wages - General | 18,000 | 15,000 | 17,000 | 2,000 |
| Utilities | 8,500 | 8,500 | 8,500 | - |
| Material and Supplies | 7,000 | 17,000 | 7,500 | (9,500) |
| Water Supply | 125,000 | 122,699 | 125,000 | 2,301 |
| Other | | - | - | - |
| Connection Fees | | - | - | - |
| Grasswood Water Expenses | 158,500 | 163,199 | 158,000 | (5,199) |
| Grasswood Surplus / (Deficit) | 46,500 | 33,801 | 2,000 | (31,801) |
| Riverside Water Sales | 125,000 | 130,000 | 96,000 | (34,000) |
| Connection Fees | | | - | - |
| Riverside Water Revenue | 125,000 | 130,000 | 96,000 | (34,000) |
| Wages - General | 21,000 | 15,000 | 20,000 | 5,000 |
| Utilities | 7,500 | 7,000 | 7,000 | - |

**2024 Preliminary Budget
Utilities**

Printed: 2023-12-13

| Account Name | Forecast 2023 | Budget 2023 | Budget 2024 | Change + (-) |
|--|----------------------|--------------------|--------------------|---------------------|
| Material and Supplies | 11,000 | 15,000 | 15,000 | - |
| Water Supply | 100,000 | 100,000 | 100,000 | - |
| Other | | - | - | - |
| Connection Fees | | - | - | - |
| Riverside Water Expenses | 139,500 | 137,000 | 142,000 | 5,000 |
| Riverside Water Surplus / (Deficit) | (14,500) | (7,000) | (46,000) | (39,000) |
| | | | | - |
| Water Sales | 200,000 | 230,000 | 200,000 | (30,000) |
| Connection Fees | | 12,000 | - | (12,000) |
| Casa Rio Water Revenue | 200,000 | 242,000 | 200,000 | (42,000) |
| Wages - General | 20,000 | 15,000 | 18,000 | 3,000 |
| Utilities | 8,000 | 8,000 | 8,000 | - |
| Material and Supplies | 22,000 | 25,000 | 22,000 | (3,000) |
| Water Supply | 150,000 | 129,168 | 150,000 | 20,832 |
| Other | | - | - | - |
| Connection Fees | | - | - | - |
| Casa Rio Water Expenses | 200,000 | 177,168 | 198,000 | 20,832 |
| Casa Rio Water Surplus / (Deficit) | - | 64,832 | 2,000 | (62,832) |
| Water Sales | 300,000 | 267,100 | 290,100 | 23,000 |
| Water Station Revenues | 300,000 | 267,100 | 290,100 | 23,000 |
| Wages - General | 3,100 | 3,500 | 3,500 | - |
| Utilities | 1,700 | 1,500 | 1,600 | 100 |
| Material and Supplies | 16,000 | 8,700 | 10,700 | 2,000 |
| Water Supply | 125,000 | 186,000 | 184,000 | (2,000) |
| Water Station Expenses | 145,800 | 199,700 | 199,800 | 100 |
| Water Station Surplus / (Deficit) | 154,200 | 67,400 | 90,300 | 22,900 |
| General Expenses | | | | |
| Wages - General | 500 | 200 | 200 | - |
| Material and Supplies - General | 75,000 | 10,000 | 60,000 | 50,000 |
| General Expense Total | 75,500 | 10,200 | 60,200 | 50,000 |

**2024 Preliminary Budget
Utilities**

Printed: 2023-12-13

| Account Name | Forecast 2023 | Budget 2023 | Budget 2024 | Change + (-) |
|-------------------------------|----------------------|--------------------|--------------------|---------------------|
| North Well water cost | 1,000 | - | 1,000 | 1,000 |
| North Well water cost | 78,000 | 88,000 | 78,000 | (10,000) |
| 33rd St Well water cost | 70,000 | 70,000 | 70,000 | - |
| West Well water cost | | | | - |
| | 184,000 | 186,000 | 184,000 | (2,000) |
| Clarence Well utilities | 800 | 700 | 800 | 100 |
| North Well water utilities | - | - | - | - |
| 33rd St Well water utilities | - | - | - | - |
| West Well water utilities | 900 | 800 | 800 | - |
| | 1,700 | 1,500 | 1,600 | 100 |
| Clarence Well maint / supp | 2,500 | 2,500 | 2,500 | - |
| North Well water maint / supp | 10,000 | 2,500 | 5,000 | 2,500 |
| 33rd St Well water maint/supp | 2,200 | 2,200 | 2,200 | - |
| West Well water maint/supp | 800 | 1,500 | 1,000 | (500) |
| | 15,500 | 8,700 | 10,700 | 2,000 |

**2024 Preliminary Budget
Environment and Public Health**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> |
|--|----------------------|--------------------|--------------------|---------------------|
| Revenues | | | | |
| Tree Planter Rental | 200 | 100 | 200 | 100 |
| Spraying - Custom Work | 8,000 | 10,000 | 8,000 | (2,000) |
| Weed Control - Contracted Work (new) | | | 10,000 | 10,000 |
| SARM Weed Control Grant | - | 10,000 | 25,000 | 15,000 |
| SARM Pest Control Grant | 18,000 | 13,000 | 18,000 | 5,000 |
| Landfill Dividend | - | 100,000 | - | (100,000) |
| Sale of Poison | 45,000 | 15,000 | 50,000 | 35,000 |
| Multi Material Recycling | 45,000 | 66,000 | 66,000 | - |
| Total | 116,200 | 214,100 | 177,200 | (36,900) |
| Expenses | | | | |
| Wages - Pest Control | 26,000 | 25,000 | 65,000 | 40,000 |
| Material and Supplies | 52,000 | 25,000 | 55,000 | 30,000 |
| Contracted Services | 4,000 | 5,000 | 4,000 | (1,000) |
| EPH-Pest Control Expenses | 82,000 | 55,000 | 124,000 | 69,000 |
| Wages | 125,000 | 150,000 | 136,656 | (13,344) |
| Benefits | 15,000 | 27,000 | 24,598 | (2,402) |
| EPH - Wages - Equipment | | - | - | - |
| Materials and Supplies | 16,000 | 6,000 | 16,000 | 10,000 |
| Chemicals | 10,000 | 35,000 | 35,000 | - |
| Contracted Services | 6,000 | 1,500 | 10,000 | 8,500 |
| Cell Phone Allowance | - | - | - | - |
| Training | 12,000 | 3,000 | 3,000 | - |
| Advertising | - | 1,000 | - | (1,000) |
| Fuel | - | 13,000 | - | (13,000) |
| UTV Repairs and Maintenance | 15,000 | - | 15,000 | 15,000 |
| Other - Sundry | - | 100 | - | (100) |
| EPH-Weed Control Expenses | 199,000 | 236,600 | 240,254 | 3,654 |
| Subtotal EPH Weed / Pest Control Expenses | 281,000 | 291,600 | 364,254 | 72,654 |

**2024 Preliminary Budget
Environment and Public Health**

Printed: 2023-12-13

| Account Name | Forecast 2023 | Budget 2023 | Budget 2024 | Change + (-) |
|---|----------------------|--------------------|--------------------|---------------------|
| Revenues | | | | |
| Wages | 9,000 | 10,000 | 8,000 | (2,000) |
| Contracted Services | 6,500 | 5,000 | 6,000 | 1,000 |
| EPH-General Waste Disposal Services Expenses | 15,500 | 15,000 | 14,000 | (1,000) |
| Contracted Services -Recycling-Osler | | - | - | - |
| Contracted Services -Recycling-South Corman | | - | - | - |
| Contracted Services -Recycling-33rd St Site | 2,500 | 2,400 | 2,500 | 100 |
| Contracted Services -Recycling-Langham Site | 3,000 | 3,000 | 3,000 | - |
| Contract-Recycling-North Landfill | | - | - | - |
| Sundry-Environmental Services | | - | - | - |
| Contracted Services -Recycling-Haight Shop | - | 825 | 1,000 | 175 |
| EPH-Contracted Recycling Services | 5,500 | 6,225 | 6,500 | 275 |
| Subtotal EPH Waste Disposal and Recycling Expenses | 21,000 | 21,225 | 20,500 | (725) |
| Amortization | 14,000 | 18,572 | 18,000 | (572) |
| Total | 14,000 | 18,572 | 18,000 | (572) |
| TOTAL Environment and Public Health REVENUE | 116,200 | 214,100 | 177,200 | (36,900) |
| TOTAL Environment and Public Health EXPENSES | 316,000 | 331,397 | 402,754 | 71,357 |
| Environment and Public Health Surplus / (Deficit) | (199,800) | (117,297) | (225,554) | (108,257) |

**2024 Preliminary Budget
Hamlets**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> | |
|-----------------------------------|----------------------|--------------------|--------------------|---------------------|--------------|
| Revenues | | | | | |
| Hamlet Provincial Revenue Sharing | 229,648 | 205,000 | 240,000 | 35,000 | |
| Property tax share | 469,151 | 469,151 | 492,609 | 23,458 | 40% of taxes |
| Total | 698,799 | 674,151 | 732,609 | 58,458 | |
| Expenses | | | | | |
| Beaver Creek | | | | | |
| Asphalt Repair/Seal Coat | | 1,000 | 1,000 | - | |
| Road Maintenance/Grading | | - | - | - | |
| Snow Removal | 2,747 | 2,700 | 2,800 | 100 | |
| Dust Control | | - | - | - | |
| Street Sweep | 694 | 350 | 800 | 450 | |
| Mowing | 500 | 1,800 | 1,000 | (800) | |
| Signs | | 250 | - | (250) | |
| Wages | | - | - | - | |
| Materials and Supplies | | - | - | - | |
| Contracted Services | | 6,000 | - | (6,000) | |
| Utilities | | - | - | - | |
| Administration - Other | | 500 | 500 | - | |
| Total | 3,941 | 12,600 | 6,100 | (6,500) | |
| Casa Rio | | | | | |
| Asphalt Repair/Seal Coat | 2,410 | 2,000 | - | (2,000) | |
| Road Maintenance/Grading | | - | - | - | |
| Snow Removal | 1,410 | 3,000 | 2,500 | (500) | |
| Dust Control | | - | - | - | |
| Street Sweep | | 350 | 300 | (50) | |
| Mowing | 1,590 | 1,200 | 800 | (400) | |
| Signs | | 250 | - | (250) | |
| Materials and Supplies | | - | - | - | |
| Contracted Services | 380 | - | - | - | |
| Utilities | | - | - | - | |
| Administration - Other | | - | - | - | |
| Total | 5,790 | 6,800 | 3,600 | (3,200) | |

**2024 Preliminary Budget
Hamlets**

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> | | |
|--------------------------|----------------------|--------------------|--------------------|---------------------|--|--|
| Cathedral Bluffs | | | | | | |
| Asphalt Repair/Seal Coat | | 6,000 | - | (6,000) | | |
| Road Maintenance/Grading | | - | - | - | | |
| Snow Removal | 2,810 | 3,000 | 3,000 | - | | |
| Dust Control | | - | - | - | | |
| Street Sweep | | 200 | 600 | 400 | | |
| Mowing | 1,200 | 1,400 | 1,400 | - | | |
| Signs | | - | - | - | | |
| Materials and Supplies | | - | - | - | | |
| Contracted Services | 2,000 | 5,000 | 2,000 | (3,000) | | |
| Utilities | | - | - | - | | |
| Administration - Other | | - | - | - | | |
| Total | 6,010 | 15,600 | 7,000 | (8,600) | | |
| Discovery Ridge | | | | | | |
| Asphalt Repair/Seal Coat | | - | - | - | | |
| Road Maintenance/Grading | - | 1,000 | - | (1,000) | | |
| Snow Removal | 750 | 500 | 800 | 300 | | |
| Dust Control | | - | - | - | | |
| Street Sweep | | 500 | 200 | (300) | | |
| Mowing | 750 | 150 | 500 | 350 | | |
| Signs | | - | - | - | | |
| Materials and Supplies | | - | - | - | | |
| Contracted Services | 15,000 | - | 15,000 | 15,000 | | |
| Utilities | | - | - | - | | |
| Administration - Other | | 500 | 200 | (300) | | |
| Total | 16,500 | 2,650 | 16,700 | 14,050 | | |
| Cedar Villa | | | | | | |
| Asphalt Repair/Seal Coat | - | 15,000 | - | (15,000) | | |
| Road Maintenance/Grading | | - | - | - | | |
| Snow Removal | 450 | 1,800 | 500 | (1,300) | | |
| Dust Control | | - | - | - | | |
| Street Sweep | 600 | 250 | 600 | 350 | | |
| Mowing | | 200 | - | (200) | | |
| Signs | | 100 | - | (100) | | |
| Materials and Supplies | | - | - | - | | |

**2024 Preliminary Budget
Hamlets**

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> | | |
|--------------------------|----------------------|--------------------|--------------------|---------------------|--|--|
| Contracted Services | 15,000 | 24,000 | 12,000 | (12,000) | | |
| Utilities | | - | - | - | | |
| Administration - Other | - | 1,000 | 500 | (500) | | |
| Total | 16,050 | 42,350 | 13,600 | (28,750) | | |
| Eagle Ridge | | | | | | |
| Asphalt Repair/Seal Coat | 1,605 | 1,000 | 1,700 | 700 | | |
| Road Maintenance/Grading | | - | - | - | | |
| Snow Removal | 1,500 | 1,200 | 1,500 | 300 | | |
| Dust Control | | - | - | - | | |
| Street Sweep | 270 | 150 | 200 | 50 | | |
| Mowing | 500 | 300 | 500 | 200 | | |
| Signs | | - | - | - | | |
| Materials and Supplies | | - | - | - | | |
| Contracted Services | 7,000 | 8,750 | 7,000 | (1,750) | | |
| Utilities | | - | - | - | | |
| Administration - Other | | - | - | - | | |
| Total | 10,875 | 11,400 | 10,900 | (500) | | |
| Furdale | | | | | | |
| Asphalt Repair/Seal Coat | - | 70,000 | - | (70,000) | | |
| Road Maintenance/Grading | | | - | - | | |
| Snow Removal | 2,500 | 3,000 | 2,500 | (500) | | |
| Dust Control | | - | - | - | | |
| Street Sweep | 600 | 250 | 600 | 350 | | |
| Mowing | 1,500 | 1,000 | 1,500 | 500 | | |
| Signs | 125 | | 125 | 125 | | |
| Materials and Supplies | | - | - | - | | |
| Contracted Services | 21,100 | 45,000 | 21,100 | (23,900) | | |
| Utilities | 150 | 100 | 150 | 50 | | |
| Administration - Other | 600 | 250 | 300 | 50 | | |
| Total | 26,575 | 119,600 | 26,275 | (93,325) | | |
| Merrill Hills | | | | | | |
| Asphalt Repair/Seal Coat | - | 10,000 | - | (10,000) | | |
| Road Maintenance/Grading | | - | - | - | | |
| Snow Removal | 500 | 1,500 | 1,000 | (500) | | |
| Dust Control | | - | - | - | | |

**2024 Preliminary Budget
Hamlets**

Printed: 2023-12-13

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> | | |
|--------------------------|----------------------|--------------------|--------------------|---------------------|--|--|
| Street Sweep | 600 | 100 | 750 | 650 | | |
| Mowing | - | 1,200 | - | (1,200) | | |
| Signs | - | 200 | - | (200) | | |
| Materials and Supplies | | - | - | - | | |
| Contracted Services | 2,400 | 360 | - | (360) | | |
| Utilities | | - | - | - | | |
| Administration - Other | | 50 | - | (50) | | |
| Total | 3,500 | 13,410 | 1,750 | (11,660) | | |
| Neuhorst | | | | | | |
| Asphalt Repair/Seal Coat | | 10,000 | - | (10,000) | | |
| Road Maintenance/Grading | | - | - | - | | |
| Snow Removal | 1,200 | 800 | 1,000 | 200 | | |
| Dust Control | | - | - | - | | |
| Street Sweep | 150 | 100 | 150 | 50 | | |
| Mowing | 200 | 650 | - | (650) | | |
| Signs | 1,200 | - | 1,000 | 1,000 | | |
| Materials and Supplies | 1,000 | - | 1,000 | 1,000 | | |
| Contracted Services | 6,000 | 10,000 | 6,000 | (4,000) | | |
| Utilities | 5,500 | 5,000 | 5,500 | 500 | | |
| Administration - Other | (200) | 2,000 | - | (2,000) | | |
| Total | 15,050 | 28,550 | 14,650 | (13,900) | | |
| River's Edge | | | | | | |
| Asphalt Repair/Seal Coat | | - | - | - | | |
| Road Maintenance/Grading | | - | - | - | | |
| Snow Removal | 500 | 500 | 500 | - | | |
| Dust Control | | - | - | - | | |
| Street Sweep | 200 | - | 200 | 200 | | |
| Mowing | 150 | 350 | 150 | (200) | | |
| Signs | | - | - | - | | |
| Materials and Supplies | | - | - | - | | |
| Contracted Services | 5,000 | 15,000 | 5,000 | (10,000) | | |
| Utilities | | - | - | - | | |
| Administration - Other | | - | - | - | | |
| Total | 5,850 | 15,850 | 5,850 | (10,000) | | |

**2024 Preliminary Budget
Hamlets**

| <u>Account Name</u> | <u>Forecast 2023</u> | <u>Budget 2023</u> | <u>Budget 2024</u> | <u>Change + (-)</u> | | |
|---|----------------------|--------------------|--------------------|---------------------|--|--|
| Riverside | | | | | | |
| Asphalt Repair/Seal Coat | | - | - | - | | |
| Road Maintenance/Grading | | - | - | - | | |
| Snow Removal | 1,800 | 2,000 | 1,800 | (200) | | |
| Dust Control | | - | - | - | | |
| Street Sweep | 750 | 350 | 350 | - | | |
| Mowing | 1,200 | 2,000 | 1,500 | (500) | | |
| Signs | 250 | 250 | 250 | - | | |
| Materials and Supplies | | - | - | - | | |
| Contracted Services | 12,000 | 3,000 | 8,000 | 5,000 | | |
| Utilities | | - | - | - | | |
| Administration - Other | | - | - | - | | |
| Total | 16,000 | 7,600 | 11,900 | 4,300 | | |
| TOTAL Hamlets EXPENSES | 126,141 | 276,410 | 118,325 | (158,085) | | |
| Hamlets Surplus / (Deficit) | 572,658 | 397,741 | 614,284 | 216,543 | | |
| INCLUDED IN ABOVE | | | | | | |
| Beaver Creek - RM CUSTOM | 6,100 | | | | | |
| Casa Rio - RM CUSTOM | 3,600 | | | | | |
| Cathedral Bluffs - RM CUSTOM | 5,000 | | | | | |
| Discovery Ridge - RM CUSTOM | 1,500 | | | | | |
| Cedar Villa - RM CUSTOM | 1,100 | | | | | |
| Eagle Ridge - RM CUSTOM | 3,900 | | | | | |
| Furdale - RM CUSTOM | 4,725 | | | | | |
| Merrill Hills - RM CUSTOM | 1,750 | | | | | |
| Neuhorst - RM CUSTOM | 3,150 | | | | | |
| River's Edge - RM CUSTOM | 850 | | | | | |
| Riverside - RM CUSTOM | 3,900 | | | | | |
| Work Provided by the RM to the Hamlets | 35,575 | | | | | |

**2024 Preliminary Budget
Proposed Tax Increase**

| | | Mill rate factor | Mill rate | Tax levy | 7% | 7% | 7% | 7% |
|---------------------------------|---------------|------------------|-----------|----------------------|-------|-------------------------------|---------|------------------------|
| Total Agriculture | 256,234,680 | 1.48 | 5.4 | 2,047,827,562.56 | 5.778 | 2,191,175.49 | 8.55144 | |
| Total Residential | 1,240,389,180 | 0.84 | 5.4 | 5,626,405,320.48 | 5.778 | 6,020,253.69 | 4.85352 | 393,848.37 |
| Total Commercial an | 914,602,680 | 1.17 | 5.4 | 3,883,270,658.67 | 5.778 | 4,155,099.60 | 6.76026 | |
| - Potash | 299,966,615 | | | | | | | |
| Total assessment without potash | 2,111,259,925 | | | <u>11,557,503.54</u> | | <u>12,366,528.79</u> | | |
| Hamlets | | | | | | | | |
| Agricultural | 6,270 | 1.48 | 5.4 | 50,109.84 | 5.778 | 53,617.53 | | |
| Residential | 258,262,160 | 0.84 | 5.4 | 1,171,477,157.76 | 5.778 | 1,253,480,558.80 | | 82,003.40 |
| Commercial | 213,775 | 1.17 | 5.4 | 1,350,630.45 | 5.778 | 1,445,174.58 | | |
| | | | | <u>1,172,877.90</u> | | <u>1,254,979.35</u> | | |
| | | 703,726.74 | | 12,730,381.44 | | 13,621,508.14 | | |
| | | | | | | <u>891,126.70</u> total | | 475,851.77 residential |
| | | | | | | <u>127,303.81</u> per percent | | |

60% 738,913.08 RM
40% 492,608.72 Hamlets

| | Annual | 7% | 7% |
|---|--------|--------|-------|
| Tax increase per residential property # or residences | | | |
| For each percent increase | | 17.43 | 1.45 |
| 7% projected increase | | 122.01 | 10.17 |

**2024 Preliminary Budget
Capital Plan**

| Department | Description | Amount | Funding | Net Cost | | Addition to Amortization |
|--|---|---------------------|-------------------|---------------------|------|--|
| Planning Projects | | | | | | |
| | All projects are operating | | | | | \$ - |
| | | | | | | \$ - |
| | | | | | | \$ - |
| | Total Planning Capital Projects Budget | \$ - | \$ - | \$ - | | \$ - |
| Public Works Projects | | | | | | |
| Public Works | Rock Mulching Projects | \$ 230,000 | | \$ 230,000 | | \$ 46,000 |
| Public Works | Water System Assessments | \$ 80,000 | | \$ 80,000 | | |
| Public Works | Riverside Water Loss Study | \$ 60,000 | | \$ 60,000 | | |
| Public Works | Roadway Assessment | \$ 175,000 | | \$ 175,000 | | |
| | Total PW Capital Projects Budget | \$ 545,000 | \$ - | \$ 545,000 | | \$ 46,000 |
| Public Works Capital Equipment | | | | | | |
| | | Amount | Trade-In | Net Cost | | |
| Public Works | Grader (4WD) | \$ 580,000 | \$ 140,000 | \$ 440,000 | G25 | \$ 55,000 |
| Public Works | Grader (4WD) | \$ 580,000 | \$ 140,000 | \$ 440,000 | G26 | \$ 55,000 |
| Public Works | Grader (6WD) | \$ 645,000 | \$ 160,000 | \$ 485,000 | G27 | \$ 60,625 |
| Public Works | Asphalt Packer | \$ 20,000 | \$ - | \$ 20,000 | P108 | \$ 2,000 |
| Public Works | Mower | \$ 30,000 | \$ - | \$ 30,000 | NEW | \$ 3,000 |
| Public Works | Additional Warranty for Grader | \$ 25,000 | \$ - | \$ 25,000 | G28 | \$ 3,125 |
| | Total Public Works Capital Equipment | \$ 1,880,000 | \$ 440,000 | \$ 1,440,000 | | \$ 178,750 |
| Environment & Public Health | | | | | | |
| | | Amount | Trade-In | Net Cost | | |
| Public Works | UTV | \$ 30,000 | \$ - | \$ 30,000 | UTV2 | \$ 3,000 |
| | Total Enviro & Public Health Equipment | \$ 30,000 | \$ - | \$ 30,000 | | |
| Corman Park Police Service | | | | | | |
| Corman Park Police Service | Vehicle - 2024 Chev Tahoe PPV | \$ 111,503 | | | | New radar set, silent patrolman |
| Corman Park Police Service | Vehicle - 2024 Chev Tahoe PPV | \$ 103,700 | | | | Silent patrolman, cargo box, |
| Corman Park Police Service | CPIC in Car Install | \$ 37,500 | | | | |
| Corman Park Police Service | Body Armor replacement | \$ 7,250 | | | | Five members in 2024 |
| Corman Park Police Service | i-Pro camera system, upgrade (six) | \$ 60,000 | | | | |
| | Total Police Capital Equipment | \$ 319,953 | \$ - | \$ 319,953 | | \$ 63,991 |
| Administration Capital | | | | | | |
| Administration | Vehicle for Bylaw Officer | \$ 75,000 | | | | |
| Administration | Council chamber upgrades | \$ 40,000 | | | | includes lighting, additional projector screen/TV, acoustics, ne |
| Administration | Building upgrades (deficiencies) | \$ 65,000 | | | | |
| Administration | Sound proofing/control | | | | | |
| Administration | Plumbing (public washroom) | | | | | |
| Administration | Higher toilet paper holders | | | | | |
| Administration | Better faucets in washrooms | | | | | |
| Administration | Completion of office soundproofing from 2023 | \$ 20,000 | | | | |
| | Total Administration Capital | \$ 200,000 | \$ - | \$ 200,000 | | \$ 20,000 |
| Total Capital Equipment Budget | | | | | | |
| | | \$ 2,974,953 | 440,000 | \$ 2,534,953 | | \$ 311,741 |
| Total Capital Budget | | | | | | |
| | | | | \$ 2,534,953 | | \$ 311,741 |

**2024 Preliminary Budget
Capital equipment information**

| Public Works capital equipment | Identifier | Vehicle year | Warranty | Current hours of service | Current KM |
|---------------------------------------|-------------------|---------------------|-----------------|---------------------------------|-------------------|
| Grader (4WD) | G25 | 2017 | no | 8992 | |
| Grader (4WD) | G26 | 2017 | no | 7312 | |
| Grader (6WD) | G27 | 2017 | no | 7420 | |
| Asphalt Packer | P108 | 2012 | no | | |
| UTV | UTV2 | 2016 | no | 888 | 8266 |

**2024 Preliminary Budget
2023 Capital Plan for comparison**

| Department | Description | Amount | Funding | Net Cost | | Addition to Amortization |
|---|---|---------------------|----------------------|---------------------|--|--------------------------|
| Public Works Projects | | | | | | |
| Public Works | Range Road 3050 - 1.0 mile | \$ 1,400,000.00 | | \$ 1,400,000.00 | | \$ 56,000 |
| Public Works | Lutheran Shop Concrete Pad for Salt Shed | \$ 135,000 | | \$ 135,000 | | \$ 9,000 |
| Public Works | Lutheran Shop Building for Salt Shed | \$ 280,000 | | \$ 280,000 | | \$ 18,667 |
| Public Works | Rock Mulching Projects | \$ 266,000 | | \$ 266,000 | | \$ 53,200 |
| Total PW Capital Projects Budget | | \$ 2,081,000 | \$ - | \$ 2,081,000 | | \$ 136,867 |
| Public Works Capital Equipment | | | | | | |
| | | Amount | Trade-In | Net Cost | | |
| Public Works | Grader (4WD) | \$ 425,000 | \$ 135,000 | \$ 290,000 | G22 | \$ 36,250 |
| Public Works | Grader (4WD) | \$ 425,000 | \$ 135,000 | \$ 290,000 | G23 | \$ 36,250 |
| Public Works | Grader (4WD) | \$ 425,000 | \$ 135,000 | \$ 290,000 | G24 | \$ 36,250 |
| Public Works | Tractor 50 HP (Post Pounder) | \$ 30,000 | \$ 5,000 | \$ 25,000 | TR52 | \$ 2,500 |
| Public Works | Tractor 95 HP | \$ 205,000 | \$ 20,000 | \$ 185,000 | TR60 | \$ 18,500 |
| Public Works | Heavy Truck (Freightliner Tandem) | \$ 250,000 | \$ 20,000 | \$ 230,000 | TG35-07 | \$ 23,000 |
| Public Works | Heavy Truck (Mack - Gravel) | \$ 250,000 | \$ 20,000 | \$ 230,000 | TG36 | \$ 23,000 |
| Public Works | 1/2 Ton Truck | \$ 57,000 | \$ 5,000 | \$ 52,000 | T17-12 | \$ 5,200 |
| Public Works | 1 Ton Truck | \$ 66,000 | \$ 5,000 | \$ 61,000 | T34 | \$ 6,100 |
| Public Works | 1 Ton Truck | \$ 66,000 | \$ 5,000 | \$ 61,000 | T37 | \$ 6,100 |
| Public Works | 1 Ton Truck | \$ 66,000 | \$ 5,000 | \$ 61,000 | T39 | \$ 6,100 |
| Public Works | Packer | \$ 270,000 | \$ 10,000 | \$ 260,000 | S20 | \$ 26,000 |
| Public Works | Smooth Drum Roller | \$ 90,000 | \$ 2,000 | \$ 88,000 | P104 | \$ 8,800 |
| Public Works | Mower | \$ 40,000 | \$ 5,000 | \$ 35,000 | M93 | \$ 3,500 |
| Public Works | Garbage Trailer | \$ 25,000 | \$ 5,000 | \$ 20,000 | TT50 | \$ 2,000 |
| Public Works | Belly Dump Gravel Trailer | \$ 80,000 | \$ 5,000 | \$ 75,000 | TT53-05 | \$ 7,500 |
| Public Works | Zero turn mower | \$ 50,000 | \$ - | \$ 50,000 | New | \$ 5,000 |
| Public Works | Enclosed trailer (for zero turn mowers) | \$ 30,000 | \$ - | \$ 30,000 | New | \$ 3,000 |
| Public Works | Snow Plow Truck | \$ 465,000 | \$ - | \$ 465,000 | New | \$ 46,500 |
| Total Public Works Capital Equipment | | \$ 3,315,000 | \$ 517,000 | \$ 2,798,000 | | \$ 301,550 |
| Environment & Public Health | | | | | | |
| | | Amount | Trade-In | Net Cost | | |
| Total Enviro & Public Health Equipment | | \$ - | \$ - | \$ - | | |
| Corman Park Police Service | | | | | | |
| Corman Park Police Service | Vehicle - 2023 Chev Tahoe PPV | \$ 80,490 | | | | |
| Corman Park Police Service | Vehicle - 2023 Chev Tahoe PPV | \$ 80,490 | | | | |
| Corman Park Police Service | Pistols | \$ 20,594 | | | | |
| Corman Park Police Service | Tasers | \$ 30,880 | | | a 5-year pmt option exists for this item | |
| Corman Park Police Service | Patrol Rifle x 3 | \$ 8,648 | | | | |
| Corman Park Police Service | RMS | \$ 50,000 | | | | |
| Total Police Capital Equipment | | \$ 271,102 | \$ - | \$ 271,102 | | \$ 54,220 |
| Administration Capital | | | | | | |
| Administration | Council chamber upgrades | \$35,000 | | | includes lighting, additional projector screen/TV, acoustics, ne | |
| Administration | Building upgrades (deficiencies) | | | | | |
| Administration | Sound proofing/control | \$65,000 | | | | |
| Administration | Plumbing (public washroom) | | | | | |
| Administration | Higher toilet paper holders | | | | | |
| Administration | Better faucets in washrooms | | | | | |
| Administration | Automatic or remote control blinds | | | | | |
| Administration | Bathroom lighting | | | | | |
| Administration | Public "meeting" space - add doors/soundproof | | | | | |
| Administration | Whiteboards in all meeting spaces | | | | | |
| Administration | Showers/laundry in basement for CPPS | \$30,000 | | | | |
| Total Administration Capital | | \$ 130,000 | \$ - | \$ 130,000 | | \$ 13,000 |
| Trade-In Equipment | | | | | | |
| | | Unit # | Mileage/Hours | | | |
| Total Capital Equipment Budget | | \$ 3,716,102 | 517,000 | \$ 3,199,102 | | \$ 368,770 |
| Total Capital Budget | | | | \$ 5,280,102 | | \$ 505,637 |